ACTIVITY REPORT 2019

OFC

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In 2019 the Oceania Football Confederation transitioned towards greater stability with a focus on football development and good governance.

On Saturday 9 March 2019 I was elected to lead OFC for the next four years and with my appointment I pledged to focus on four key items throughout my term.

- The implementation of the OFC Football **Development Strategy**
- Raising the quality of football via revisited competitions
- Uphold the reforms and continue building on the foundations of good governance
- Complete the Home of Football

Much needed changes were made to the OFC Statutes as part of the reform process and we continue to focus on building our governance principles to ensure we are operating in an optimum manner.

The 2019-2026 Football Development Strategy was developed, and is now being implemented, by Chief of the Football **Development Division Patrick Jacquemet** and his team. With this strategy we are showing our determination to provide the best possible conditions for the game to develop in Oceania.

Lambert Maltock **OFC** President

One of the most ambitious goals we have set for ourselves is to see two Oceania nations participating at the FIFA World Cup 2026. Ambitious? Yes. Impossible? Absolutely not.

Through the activities we offer, the capacity building of a wide-range of personnel across the region, the resources we provide all our Member Associations and the policies we put in place, the Oceania Football Confederation is developing a solid foundation.

The impetus is on the Member Associations, with guidance from OFC, to take the lead in moving football forward by taking advantage of the opportunities and resources on offer to them.

We must all continue to work together for the improvement of football in Oceania. We know the talent our pool of players possess and we need to ensure we are offering pathways which cater to their development. Through the OFC Football Development Strategy and the ongoing review of our competitions we will continue to raise the quality of football for stakeholders across the Pacific.

Following a challenging 2018, the Oceania Football Confederation's main emphasis in 2019 was on the continued implementation of reforms designed to build sustainability, security and transparency through good governance.



With a new OFC Football Development Strategy 2019-2026 in place, the Confederation reformed its governance structures. We made changes to the OFC Statutes and Code of Ethics and created a strictly independent 10-member judicial body called the OFC Disciplinary and Ethics Committee. As part of our agenda for reform following a challenging 2018, we remain committed to building sustainability, security and transparency within OFC.

With support from FIFA, OFC conducted seminars on professional development in all areas of the game in 2019, including governance, infrastructure, women's football and competition management.

In order to foster the commercial growth of OFC, as well as our Member Associations, OFC has developed new strategies to enhance financial services and commercial communication. We also launched a Member Association Services unit that will assist in capacity building for our 11 Member Associations.

It was also a busy year for our social responsibility activities with the introduction of a new Just Play curriculum. We signed a memorandum of understanding with the Western India Football Confederation as the programme expanded and moved into India.

As part of our desire to strengthen our ties with other Confederations, the Solomon Islands U-17 team played in a UEFA international development tournament in Belarus, while the Tahitian U-20 squad participated in the CONMEBOL Friendship Cup in Paraguay. Officials from the AFC also had an active role in some of OFC's tournaments.



In many ways, 2019 was a watershed year for OFC and we are proud of our achievements from the past 12 months as we continue to develop and nurture the game in our region.

As we continue to look ahead, I would like to acknowledge every OFC staff member for their hard work throughout the year and thank OFC's Executive Committee for their continued trust and support.



Franck Castillo General Secretary

I would also like to extend my gratitude for the support of our wider football family across the Pacific and the support of all our partners, including FIFA, UEFA and the UEFA Foundation for Children, the New Zealand Government, the Australian Government, Football Federation Australia, UNICEF and MyCujoo.



Celebrating Football Across Oceania OFC Champions League 2019 OFC U-19 Women's Championship 2019 OFC Men's Olympic Qualifier 2019 OFC Beach Soccer Nations Cup 2019 OFC Futsal Nations Cup 2019 OFC Futsal Champions League 2019 OFC Futsal Champions League 2019 OFC Youth Development Tournament 2019 The Laws of the Game



TOURNAMENTS 2019

1. OFC Champions League

Cook Islands, New Caledonia, New Zealand, Solomon Islands, Vanuatu, Fiji, Tahiti

2. OFC Beach Soccer Nations Cup Tahiti

3. OFC Youth Development Tournament Vanuatu

4. OFC Futsal Nations Cup New Caledonia

5. OFC U-19 Women's Championship Cook Islands

6. OFC Men's Olympic Qualifier Fiji

7. OFC Futsal Champions League New Zealand

OFC CHAMPIONS LEAGUE 2019

Qualifying Stage

The annual tournament showcasing Oceania's top clubs got underway in the Cook Islands in January with four sides vying for the final two spots on offer in the Group Stage of the competition. Three consecutive victories for Cook Islands champions Tupapa Maraerenga saw them through to the next stage with ease. They were joined by Kiwi FC of Samoa, who went through with two wins.

Group Stage

The Group Stage of the OFC Champions League was held in four different locations: New Caledonia, Vanuatu, Solomon Islands and Fiji.

Group A

Held in New Caledonia's Kone, in the Northern Province, Group A featured local club champions Hienghene Sport, Papua New Guinea champions Lae City, AS Tefana from Tahiti and Vanuatu's Malampa Revivors. With two wins and a draw against Lae City, Hienghene Sport topped the group on home soil. With two draws and a win over Malampa Revivors, Lae City joined them as runners-up in the quarter-finals.

Group B

Hosted in Fiji, this group featured the host club Lautoka along with AS Central Sport of Tahiti, FC Morobe Wawens from Papua New Guinea and Solomon Islands club Henderson Eels. AS Central Sport secured their place in the quarter-finals following

two victories and a draw. They were joined by Henderson Eels whose 6-5 victory over Lautoka proved the difference in seeing them through to the next stage.

Group C

Group C was held in Port Vila, Vanuatu, where the defending champions Team Wellington were joined by Ba FC of Fiji, qualifier runners-up Kiwi FC and hosts Erakor Golden Star. Team Wellington topped the group with relative ease scoring 18 goals while keeping a clean sheet in all of their three matches. Also qualifying for the quarter-finals was Ba FC. Despite finishing equal on four points with Erakor Golden Star, the Fijians went through with their superior goal difference.

Group D

Hosted at Lawson Tama Stadium in Honiara, Solomon Islands, Group D featured former champions Auckland City FC, New Caledonia club AS Magenta, qualifier winners Tupapa Maraerenga and home side Solomon Warriors. A narrow victory for the New Zealanders over Magenta helped them top the group with the full set of nine points. Magenta joined them in the guarter-finals with two wins and a defeat to Auckland seeing them through.



OFC CHAMPIONS League 2019

Ouarter-finals

The guarter-finals of the competition were one-off matches held over the weekend of 6-7 April in four different locations. At Kiwitea Street, hosts Auckland City FC saw off Lae City with a 4-0 victory which featured a hat-trick from Papua New Guinea international David Browne. At Dave Farrington Park in Wellington, Team Wellington also saw off their opponent Henderson Eels with a 6-1 victory. Team Wellington conceded their first goal of the competition courtesy of a Tutizamo Tanito penalty but Ross Allen's hat-trick and a brace from Jack-Henry Sinclair helped secure the win. After topping their group, Hienghene Sport were able to host their guarter-final against a determined Ba FC. Deadlocked 1-1 at the end of 90 minutes the match went into extra time where a goal from Geordy Gony helped secure a maiden semi-final appearance for the side from New Caledonia's Northern Province. The fourth guarter-final was held at Stade Pater in Tahiti between Central Sport and Magenta. Richard Sele opened the scoring for the visitors to kick-start Magenta's impressive 8-0 victory that earned them a place in the semi-finals.

Semi-finals

A draw decided the match-ups and hosts of the semi-finals which led to a doubleheader at Stade Numa Daly on 28 April. Hienghene Sport took on Team Wellington in the first match of the day. Geordy Gony opened the scoring early in the first half before Brice Dahite sealed the victory and Hienghene Sport's first ever appearance in the OFC Champions League final.





Golden Boot: Ross ALLEN (Team Wellington) 11 goals



Golden Gloves: Rocky NYIKEINE (Hienghene Sport)



Fair Play: Auckland City FC

The following match saw Magenta play Auckland City where a first half goal to Solomon Islands international Micah Lea'alafa sent the visitors on their way. However, that was followed a short time later by a red card for Auckland City's goalkeeper Enaut Zubikarai and his replacement Ruben Parker's first task was facing down a penalty. Magenta's Kevin Nemia was on target to even things up ahead of the break. A tight match was cracked open in the 89th minute when Kevin Maitran struck to take Magenta into the final.

Final

For the first time in the history of the OFC Champions League the final featured two New Caledonia teams, making it a first since 2006 that a New Zealand club didn't qualify for the final. On 11 May 2019, Stade Numa Daly in Noumea, New Caledonia had the honour of hosting an historic all-Caledonian final between Hienghene Sport from the north, and Magenta from the south. The match kicked off in front of close to 7000 spectators eager to see which side would be crowned the next champions of Oceania. The evenlycontested encounter seemed to be heading towards extra time before Amy Antoine Roine seized his chance. Seeing the Magenta goalkeeper Steeve Ixoee high off his line, he lobbed the ball from just inside his opponent's half to score an unbelievable goal that was all Hienghene needed to secure the title and their ticket to the FIFA Club World Cup.



OFC U-19 WOMEN'S Championship 2019

OFC

For the first time, all 11 OFC Member Associations took part in an OFC U-19 Women's Championship which was hosted in Cook Islands from 30 August to 12 September. The teams were drawn into two groups of four and one group of three. The winners of each group going through to the semi-finals along with the runnersup of Group B which included defending champions New Zealand.

Group A featured the hosts Cook Islands, Solomon Islands, Vanuatu and Fiji. The Fijians quickly established themselves as the team to beat while Cook Islands' opening victory over Vanuatu shook things up. However, a 4-0 victory over Solomon Islands followed by a win over Fiji saw Vanuatu progress to the semi-finals as the group winners thanks to their superior goal difference.

In Group B, New Zealand's opening victory over Samoa indicated they would once again be the favourites for the title. Tahiti kept a cool head when they met the Kiwis, keeping them to a respectable 5-0 win before they finished the group with a 12-0 victory over American Samoa. Finishing a clear second behind New Zealand with six points, Tahiti also progressed to the semi-finals. In Group C, two victories for New Caledonia over Tonga and Papua New Guinea saw them through to the semi-finals.

Activity Report

Group A winners Vanuatu met New Zealand in the first semi-final with the defending champions proving too big a challenge for the Melanesians who were outplayed 11-0. Kelli Brown notched an impressive five goals during the encounter. The second semi-final was a lot more evenly matched with neither Tahiti nor New Caledonia able to find the net throughout regulation or extra time. The match went to a penalty shoot-out to decide the finalist, with New Caledonia edging through 7-6.

New Zealand took an early lead in the final and were 2-1 up heading into the second half. A five-minute lapse in concentration around the 70th minute meant New Zealand extended their lead, and while New Caledonia managed to pull one back, New Zealand earned a 5-2 win and a record seventh regional title as they booked their place at the FIFA U-20 Women's World Cup.



Awards: Golden Ball: Grace WISNEWSKI (New Zealand)



Golden Boot: Kelli BROWN (New Zealand)



Golden Gloves: Corail HARRY (Tahiti)



Fair Play: Solomon Islands

OFC MEN'S OLYMPIC Qualifier 2019

From 21 September to 5 October, Fiji hosted the OFC Men's Olympic Qualifying Tournament at ANZ National Stadium in Suva and Churchill Park in Lautoka and featured eight OFC Member Associations.

The teams were drawn into two groups of four. Group A featured New Zealand, Solomon Islands, Samoa and American Samoa and Group B with Vanuatu, Fiji, Papua New Guinea and Tonga. New Zealand topped their group with the maximum nine points with Solomon Islands just behind on six points. In Group B, Vanuatu finished on top with the hosts Fiji also going through. New Zealand saw off Fiji 6-1 in the first semifinal while Solomon Islands just made it past Vanuatu with a 1-0 victory to set up a final against New Zealand.

An early goal from Logan Rogerson in the final set the pace with New Zealand going on to score four more unanswered goals to secure a 5-0 victory and their place at the 2020 Summer Olympics.







OFC BEACH SOCCER NATIONS CUP 2019

Held for the first time since 2013, the former OFC Beach Soccer Championship kicked off with a new moniker: OFC Beach Soccer Nations Cup. The event was held at Parc Aorai Tinihau in Papeete, Tahiti from 17-22 June and featured five nations: Tahiti, Solomon Islands, Vanuatu, New Caledonia and debutants Tonga.

The opening match saw New Caledonia take on former champions Solomon Islands in a closely contested game which the "Bilikiki" narrowly won 2-0. For two-time World Cup runners-up Tahiti an 8-2 win over Vanuatu got their campaign off to a good start. The following day Tahiti flexed their beach soccer prowess by recording a historic 23-1 victory over Tonga. Match Day 4 was the one many had been waiting on as Tahiti met Solomon Islands. The "Bilikiki" kept the "Tiki Toa" on their toes throughout the first period before Tahiti turned things up a notch to secure an 11-6 victory.

The results of the round-robin stage meant the two sides would meet again two days later in the final of the OFC Beach Soccer Nations Cup 2020. Solomon Islands took an early lead before Tahiti hit back swiftly to go 3-1 up. Solomon Islands pulled one back but Heimanu Taiarui hit his side's fourth goal. Despite a third goal for Solomon Islands they were unable to find an equaliser and Tahiti were crowned Oceania champions at home to seal their place at a fifth FIFA Beach Soccer World Cup





Awards: Golden Ball: Heimanu TAIARUI (Tahiti)



Golden Gloves: Jonathan TOROHIA (Tahiti)



Top Scorer: Patrick TEPA (Tahiti)

OFC FUTSAL Nations Cup 2019

Eight teams took part in the OFC Futsal Nations Cup which was held at the Arène du Sud in Paita, New Caledonia from 27 October to 2 November. From Group A, New Zealand progressed with the maximum nine available points, ahead of runners-up New Caledonia. In Group B, Solomons Islands went through with three wins with Tahiti joining them in the semi-finals as the second-placed team. Solomon Islands dominated New Caledonia in their semi-final to earn their place in the title decider with a 5-1 victory.

After taking a two-goal lead Tahiti looked set to make the final only for New Zealand to make use of a two-minute period to take the lead and qualify for the final. With both New Zealand and Solomon Islands in impeccable form the final was a thriller from start to finish. Locked at 5-5 at the end of extra time it came down to a penalty shoot-out to separate the two teams. Solomon Islands triumphed 2-1 in the shoot-out to claim the regional title and tickets to their fourth consecutive FIFA Futsal World Cup. Awards: Golden Ball: Dylan MANIKUM (New Zealand)

Golden Boot: Micky MALIVUK (New Zealand) and Olivier



Golden Gloves: Anthony TALO (Solomon Islands)

HIRIHIRI (Tahiti)

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Fair Play: American Samoa





NEW COMPETITION IS FORMED **OFC FUTSAL CHAMPIONS LEAGUE 2019**

With the principal objective of reaching the knockout phase of the FIFA Futsal World Cup in 2028, a new competition was introduced to the 2019 competition calendar.

The inaugural edition of the international club futsal competition was held in Auckland, New Zealand from 5-8 December. The six nations present all have existing leagues, which was a prerequisite for participation, with the winners of each domestic competition earning their place in the OFC Futsal Champions League. The participating clubs were: AS Pirae from Tahiti, Suva Futsal of Fiji, AFF Futsal of New Zealand, Vanuatu's D'York Street, Kooline from Solomon Islands and AS PTT of New Caledonia.

The round-robin stage was played out across three days with teams playing up to two matches per day in pursuit of a place in the final. Kooline of Solomon Islands and AS PTT of New Caledonia drew 4-4 during pool play which meant their meeting in the final was sure to be another exciting match-up. The two sides once again displayed great passion and talent with Kooline triumphing 7-5 to take the inaugural title.

OFC

Activity Report



Awards: Golden Ball: Christ PEI (AS PTT, New Caledonia)



Golden Boot: Benjamin MANA (Kooline, Solomon Islands)



Golden Glove: Joseph HAOATA (AS Pirae, Tahiti)



Fair Play: AFF Futsal (New Zealand)



Atta Elayyan Award - Young Player of the Tournament: Adam LARCE-PAULSEN (AFF, Futsal New Zealand)

UEFA & OFC JOIN FORCES Youth development Tournament

Organised by OFC in cooperation with UEFA, the first edition of this cross-Confederation event was held in Port Vila, Vanuatu from 15-24 August. It featured the Oceania nations of Vanuatu, New Caledonia, Papua New Guinea and Tahiti as well as European representatives Estonia and Asian Football Confederation member India.

The U-18 tournament was focused more on the developmental aspects with an emphasis on participating in an international event rather than on winning titles. The aim was to positively impact the players, coaches and referees and enhance their performance on and off the field, to provide experience, inspire learning and to improve performances at an international level.

The teams were divided into two groups of three with the top finishers in the groups progressing to the final, and the runners-up to the third-place playoff. Wins over Papua New Guinea and Estonia saw Tahiti top Group A with Estonia finishing second on goal difference. In Group B, India also claimed the maximum six points to top the group while New Caledonia's win over Vanuatu saw them through to the thirdplace playoff. Estonia claimed third place after beating New Caledonia 1-0, while Tahiti finished second after losing 2-0 to India in the final.

OFC Head of Education and Development Giovani Fernandes said win or lose, what teams take away from the competition both on and off the field, is what will count in the long-term.

UEFA and OFC experts offered support and ran workshops during rest days.

Workshops were centered around the OFC Football Development Strategy 2019-2026 and the objective was to establish a clear intent of what needs to be achieved in terms of coach education as it related to player development, OFC competitions and the entire portfolio.







The Laws of the Game are not a static thing and have been in constant evolution since the invention of football more than 2000 years ago.

The Football Advisory Panel (FAP and the Technical Advisory Panel (TAP were set up to support the International Football Association Board (IFAB) with additional expertise before decisions are passed and to improve the way in which the global football community helps to shape the Laws of the Game.

The FAP consists of former football players, former and current coaches, representatives from the International Federation of Professional Footballers (FIFPro and Technical Directors and experts from the Confederations. FAP members bring their expertise and knowledge to the discussions of footballing issues and the sporting aspects of potential Law changes. Representing Oceania on the 17-person FAP is former All White Ivan Vicelich.

The TAP consists of the leading refereeing experts from all Confederations as well as the members of The IFAB's Technical Subcommittee (TSC. The TAP members bring their technical and refereeing expertise and knowledge to the discussions of footballing issues and the impacts of potential Law changes. Representing Oceania on the TAP is OFC's Head of Refereeing Kevin Stoltenkamp.

Having been part of the process of introducing amendments to the Laws of the Game through his role with IFAB, Stoltenkamp then plays a key part in introducing those changes to match officials across Oceania. While the annual FIFA Futuro III Referee Instructors Seminar is one source of dissemination,

THE LAWS OF THE GAME

FIFA

REFEREE

the pre-tournament seminars have also been crucial in ensuring a uniform application of the Laws of the Game in Oceania.

In addition to being responsible for the application of the Laws of the Game in Oceania, the OFC Referee Development team are also tasked with upskilling and maintaining the level of match officials.

Given the size of the Confederation and the lack of professional leagues and therefore opportunities for many match officials, OFC is a high achiever on the world stage.

However, while we have a number of elite officials the development pathway is equally as focused on building the pool of referees below them.

The introduction of the OFC Referee Pathway will provide greater opportunities for our match officials to get the international experience they need to eventually graduate to being FIFA accredited. OFC accredited referees were involved in several of our tournaments throughout 2019 with many of them proving their talent for officiating, highlighting the potential in this area of the game in our region.

2019 Football Development Activities Education Elite Football Player Development Goalkeeping Futsal Beach Soccer Women's Football Refereeing OFC Officials on the World Stage Social Responsibility FIFA Forward 2.0

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2019 OFC FOOTBALL Development activities

The Football Division at OFC underwent some changes during 2019, implementing a new structure to enhance the future of the game in the region. Along with the introduction of the 2019–2026 Football Development Strategy.

The new structure has Patrick Jacquemet as the OFC Chief of the Football Development Division, with Melissa

EDUCATION

During 2019, OFC's Football Division met some key measures as part of their longterm strategy.

The OFC coaching convention was adopted, which will serve as a blueprint for the future development of coaching in the region.

A FIFA/OFC Coach Educators Course took place in Tahiti in April, providing qualifications for 18 instructors, a key milestone for OFC.

OFC Chief of the Football Development Division Patrick Jacquemet said the course offered a great opportunity to bring people together to work towards some long-term goals.



Palombi as a consultant of the Social Responsibility Programme, Paul Toohey is the Acting Head of Football Development, Kevin Stoltenkamp is the Head of Refereeing, and Owain Prosser is due to join OFC as the Head of Education & High Performance in 2020.

"We are now starting a new OFC strategic plan, with a new vision to be more competitive on the world stage and ready for 2026 when Oceania will have one-anda-half spots available at the FIFA World Cup," he said.

"One of our targets at OFC is capacity building and, in our area, especially in coaching, we need to develop more and more quality coaches."

Ten Member Associations established OFC Education Centres and OFC is committed to achieving its target of having one in all 11 Member Associations.

ELITE Football

The New Zealand U-20 men's team won two matches at the 2019 FIFA U-20 World Cup in Poland in May-June as they qualified for the Round of 16.

The Tahiti U-20 team, which also competed at the 2019 FIFA U-20 World Cup, were invited to play in Paraguay as part of the CONMEBOL Friendship Cup.

The New Zealand U-17 men's team played at the 2019 FIFA U-17 World Cup in Brazil from October-November and won a pool game, beating Canada 1-0.

The Solomon Islands also qualified for the 2019 FIFA U-17 World Cup and played in a UEFA invitational tournament in Belarus, where they finished runners-up.

OFC Chief of the Football Development Division Patrick Jacquemet said the performances of the New Zealand sides at the youth World Cups were encouraging.

"We are seeing continued improvement among OFC's representatives on a global scale and we want this trend to continue in the future."

18

Centres of Excellence



Competitive OFC teams at FIFA World Cups





PLAYER DEVELOPMENT

More than 10,000 children from across the region took part in football festivals and tournaments as OFC ticked off a major milestone by surpassing the target of 9660 players being involved. Each Member Association was encouraged to organise a minimum of eight football festivals in 2019, targeted at children who have attended the Just Play programme.

OFC also encouraged Member Associations to continue or establish a new cycle of Development Centre activities for 10-12 year olds. The core of the programme is to foster children's love of the game, through weekly training and small-sided games, with a focus on developing ball skills. In keeping with club licensing criteria, Member Associations have been encouraged to establish the programmes with certified coaches from local clubs.

Forty-two Development Centre packs were distributed throughout the region, with participating Member Associations receiving junior footballs, futsal balls, mobile goals, and vital training equipment. OFC Chief of the Football Development Division Patrick Jacquemet said it was important that OFC continued to meet their goals.

"It was great to see the number of children involved in the various programmes and festivals that OFC conducted during the past year," Jacquemet said.

"We are seeing growing interest from our Member Associations in football festivals and believe they serve as a great way to introduce children to football, and to encourage a lifelong love of the game."

10(+

Children in football festivals

42

Development Centre packs distributed

GOALKEEPING

OFC Goalkeeping Development Consultant James Bannatyne delivered the first OFC Goalkeeping C Licence coaching course, which took place in Fiji in November.

Fourteen participants took part in the course and it showed OFC's commitment to the development of goalkeepers in the region.

"It's part of our Oceania football coaching education pathway and to kick it off this way with 14 participants was very exciting," Bannatyne said.

"I was also encouraged by the number of goalkeeper coaches who had returned from previous courses here in Fiji to build on their prior knowledge."

Bannatyne also began working with Member Associations to identify staff who can take up Goalkeeping Development Officer positions under the OFC goalkeeping support programme in 2020

In November, OFC capped off the year by hosting a Goalkeeping Coach Educators Course in Auckland.



11

Goalkeeping Introduction courses

110

Goalkeeping coaches

MA Goalkeeping certificate courses

56

MA Certifier coaches goalkeeper

OFC Coach Educator course introduced

69, 282

Estimated female players playing organised Football

5,52

Females participated in football festivals

Accredited female coaches

Women's Football Development Seminar introduced

> **FIFA National** Academy (NCL

WOMEN'S Football

OFC achieved one of their key milestones in their long-term strategy for women's football with the FIFA/OFC Women's Regional Development Seminar in Vanuatu in March.

The event was designed to introduce the FIFA Women's Football Strategy to the OFC affiliated Member Associations and brought together FIFA and OFC representatives, General Secretaries and administrators from all 11 OFC Member Associations.

It discussed key issues around the development of the women's game and the empowerment of women in football.

The conference kicked off with an interactive leadership workshop led by Karl Lines, FIFA Leadership Consultant, who aimed to inspire those responsible for women's football within the Member Associations.

There were also interactive sessions around developing strategies to help grow and improve women's football.

The conference also enabled FIFA to gain a better understanding of the context of women's football within the OFC region and in particular demonstrated to all participating associations the importance of working as a united Confederation.

The attendees paid a special tribute to Just Play Project Manager Emmie Sope, who sadly passed away in July 2018.

Originally from Vanuatu, the event was hosted in Port Vila to celebrate and commemorate her tireless work across the Pacific region advocating for women and children, while pushing to see football become the number one sport.

In January, Emma Evans was hired as the OFC Women's Football Development Officer.

Evans joined OFC from Capital Football in Wellington, New Zealand and will help work towards having a Women's Football Development Officer in every Member Association in the region.

The OFC U-19 Women's Championship, which was held in September in the Cook Islands, was won by defending champions New Zealand following a closely fought title decider against New Caledonia.

The winning coach Gemma Lewis, and Tahiti's Stephanie Spielmann who guided her side to a third-place finish, were both selected for the FIFA Coach Mentorship Programme.

Meanwhile, a New Caledonia Girls National Academy was launched with support from FIFA, while 46 girls Centres of Excellence and 97 girls grassroots festivals were held across the region during the year. Equipment packs for each programme were sent, which included footballs, mobile goals and important training equipment to assist and continue to grow women's football in the region.

FUTSAL

2019 was a pivotal year for futsal in Oceania following two thrilling major competitions with the OFC Futsal Nations Cup in New Caledonia and the inaugural OFC Futsal Champions League in Auckland.

Thanks to the implementation of regional futsal programmes during the past few years, American Samoa and Tonga both made their first appearances in the OFC Futsal Nations Cup, joining hosts New Caledonia, Tahiti, Fiji, Vanuatu, New Zealand and tournament winners the Solomon Islands.

The Kurukuru picked up their sixth regional title by edging past the New Zealand Futsal Whites on penalties at the end of a tense final to secure their place in the 2020 FIFA Futsal World Cup in Lithuania.

The first ever OFC Futsal Champions League, played on a purpose-built portable international futsal court in Auckland, came to a similarly thrilling conclusion.

Following a highly competitive tournament between the clubs representing New Zealand, Tahiti, Vanuatu, Fiji, New Caledonia and the Solomon Islands, Kooline FC were crowned inaugural champions after the Solomon Islanders' come-from-behind win over New Caledonia's AS PTT Noumea in the final.

Other 2019 highlights included OFC Futsal C Licence coaching courses in Vanuatu, Fiji and New Caledonia and a six-day training course for coach educators in Auckland, New Zealand in December.

Youth development continued to be the focus in futsal, with the establishment of a number of new initiatives, including the Futsal Youth League programme, which provides playing kits for up to fourteen teams for Member Association youth competitions.

Futsal Tournament packs were also introduced in 2019. These included futsal balls and purpose-built futsal goals, providing Member Associations with the opportunity to introduce this popular smallsided game to a new generation of players.



Member Association Futsal Certificate courses



OFC Futsal C Licence courses

Qualified Futsal Coach Educators across Oceania

National men's competitions





BEACH Soccer

Two-time FIFA Beach Soccer World Cup runners-up Tahiti were fitting hosts of the first OFC Beach Soccer Nations Cup since 2013.

Five teams competed in French Polynesia with New Caledonia, Solomon Islands, Vanuatu and tournament debutants Tonga joining the hosts.

Tonga's participation came as a result of investment in regional beach soccer development programmes during the past few years and was encouraging to see in terms of the potential growth of the sport.

OFC's Acting Head of Football Development Paul Toohey was delighted to see the tournament back after a six-year hiatus.

"The important thing is we are back. I'm happy for the players, the coaches, the referees and the fans who have had to wait since 2013," Toohey said.

"It is great we have five teams involved, but we want to grow the sport. Our aim for 2021 is to have at least eight teams. But this is a fantastic start. Oceania players are born on the sand, beach soccer is our game."

Following their successful title defence, Tahiti went on to win two matches at the 2019 FIFA Beach Soccer World Cup in Paraguay.

As part of of OFC's strategy of growing the sand-based version of the beautiful game, beach soccer balls, goals, and training equipment were distributed to Member Associations who wish to include beach soccer in their grassroots and youth football activities.

Beach soccer festival packs sent

OFC Beach Soccer Nations Cup

Forty-four participants attended the FIFA Futuro Course in the Solomon Islands in October 2019, highlighting the progress made in referee instructor's programmes across the Member Associations.

Elsewhere, original OFC refereeing badge candidates from 2017, Jacinta Tanga and Fina Angelo from Vanuatu were rewarded by being appointed to the final of the OFC U-19 Women's Championship in the Cook Islands.

Meanwhile, original OFC men's badge recipient Marc Sinyeue from New Caledonia received his FIFA nomination.

New Zealand duo Matthew Conger and Mark Rule, and Tonga's Tavita Makasini were appointed to officiate during the high-profile Nike International Friendly between Brazil and Argentina in Riyadh.

In terms of cross-Confederation development, AFC officials from Australia and Malaysia participated in OFC tournaments, including the Futsal Champions League and the Olympic Qualifier tournaments.

Kevin Stoltenkamp was named Head of Refereeing which highlighted OFC's commitment to the development of their officials.

The successes of OFC referees in their development and performances is a direct result of the leadership from the OFC FIFA Instructors Kevin Stoltenkamp, Tevita Vea and Neil Poloso who has done a great job in the education and development of futsal and beach soccer match officials.

275

OFC accredited referees

ÐU

Certified referees in futsal/beach soccer

37

OFC accredited Referee Instructors and Assessors

475

Participants introduced to refereeing



SO OFC OFFICIALS OFFICIALS ON THE WORLD STAGE



FIFA

REFEREE

MEN'S COMPETITIONS FIFA U-20 WORLD CUP – POLAND

Referee: Kader ZITOUNI (Tahiti) Assistant Referee: Folio MOEAKI (Tonga) Assistant Referee: Bernard MUTUKERA (Solomon Islands) Reserve Referee: David YAREBOINEN (Papua New Guinea)

FIFA U-17 WORLD CUP - BRAZIL

Referee: Nick WALDRON (New Zealand) Assistant Referee: Isaac TREVIS (New Zealand) Assistant Referee: Jeremy GARAE (Vanuatu)

WORLD STUDENT GAMES – CHINA

Referee: David YAREBOINEN (Papua New Guinea) Referee: George TIME (Solomon Islands)

WOMEN'S COMPETITIONS FIFA WOMEN'S WORLD CUP - FRANCE

Referee: Anna-Marie KEIGHLEY (New Zealand) Assistant Referee: Sarah JONES (New Zealand) Assistant Referee: Maria SALAMASINA (Samoa)

WORLD STUDENT GAMES – CHINA Referee: Tapaita LELENGA (Tonga)

BEACH SOCCER FIFA BEACH SOCCER WORLD CUP – PARAGUAY Referee: Hugo Hebala PADO (Solomon Islands)

BEACH SOCCER WORLD GAMES - QATAR Referee: Aurelien PLANCHAIS-GODEFROY (Tahiti)



CLUBS & Leagues

With OFC having 1.5 spots at the FIFA World Cup in 2026, our common priorities to grow the game and create pathways are even more relevant. In particular, the need to develop the next generation of players, coaches, referees and administrators as well as strengthen all of the OFC and Member Association competitions.

A task force was approved by the Executive Committee in 2019 and the strategy and business matrix will be further developed in 2020 to examine the possibility of creating a new competition called the Oceania Professional League.

The objective of the Oceania Professional League is to establish an elite football competition in the Pacific region, participated in by wellorganised clubs with the highest standard of players, coaches, referees, administrators, event management and facilities

The Oceania Professional League will be one of the main club events in Oceania with strong support from OFC's Member Associations as it will give a professional pathway to all involved in football with strong commercial backing and heightened media interest.



SOCIAL Responsibility

The OFC Social Responsibility strategy for 2019-2022 was developed to help support the broader development of football in the Pacific. Seen as a cross-cutting and allencompassing discipline, Social Responsibility will effectively contribute to many of OFC's organisational goals and priorities, facilitating meaningful change for children, adolescents, young people, women, girls, persons with disabilities and communities throughout the Pacific. Social Responsibility will work to integrate key social components throughout all aspects of football - helping OFC to achieve its vision of building stronger and healthier individuals, communities and nations.

The inclusion of programmatic goals and objectives on key development agendas in the region has resulted in the engagement and development of collaborative partnerships with stakeholders at local and national levels. Recognition of sport as a powerful vehicle through which broader developmental goals and objectives can be achieved has resulted in increased awareness among, and participation in, a variety of activities by key partners and stakeholders throughout the region.

Further recognition of the Just Play programme's impact on individuals and communities was highlighted during a partner visit to Fiji by the New Zealand Government. Rose Frendin, from the New Zealand Ministry of Foreign Affairs and Trade, remarked: "It is impressive

that OFC are able to create significant impact using a relatively small budget over such a large geographic area. The use of local volunteers cleverly engages the local community and creates local ownership, while extending the reach of the programme beyond what might otherwise be expected."

With an understanding that successful programme outcomes are dependent on national programming, teams taking ownership of the programme and having the skills and expertise to facilitate its development, OFC invests in building national capacity in each Member Association through training of trainers, mentorship and capacity building activities.

With a localised management structure, the Just Play programme works hard to maximise donor investment. By implementing a training-of-trainers' model the programme has worked hard to minimise training costs and maximise output. By training a core team, who can translate learnings to other team members, teachers and community volunteers at the local level, the programme has created an internal sustainability mechanism, which is supporting the decentralisation of programme support and providing greater autonomy to national programming teams. In 2019, 35 Instructors (59 per cent female) from six Pacific island countries and territories were trained to support the delivery of quality Just Play interventions across the region.

SOCIAL Responsibility

Through collaboration with the OFC Member Associations in Cook Islands, Fiji, Samoa, Solomon Islands, Tonga and Vanuatu, 636 teachers and community volunteers (64 per cent female) were trained as Just Play Programme Facilitators. The Just Play programme for children aged 6–12 years reached a total of 12, 368 children (48 per cent girls), and 2,321 adolescents (46 per cent girls) who were active in weekly Just Play Programme sessions in 237 schools and 128 communities.

The final design for the revised Just Play 6-12 year programme was completed, incorporating lessons learnt and documented feedback from programming teams, partners and stakeholders, helping to enhance programming components and deliver better outcomes for children in the Pacific. The new curriculum expands the social focus of the programme from four pillars to eight separate pillars, allowing children to explore a variety of areas relevant to them and their communities. The expanded programme design will include a focus on Health, Wellness, Safeguarding, Gender Equality, Social Inclusion, Water Sanitation and Hygiene (WASH), Emergency Preparedness and Lifeskills.

This expanded programme model has been designed to allow teachers and community

volunteers to spend more time exploring focus areas with children. With the inclusion of eight sessions per focus area, the newly developed Just Play 6-12 year programme will target children in both school and community-based settings for a period of four years.

The new programming framework is set to rollout in the first quarter of 2020.

Helping to facilitate the development of safeguarding standards for football, Just Play Programme Managers from around the Pacific provide feedback to help support the development of the FIFA Guardians Toolkit, which was launched in July 2019.

By promoting learning through football and play-based activities, Just Play is helping children in the Pacific to develop healthy lifestyle habits, which are more likely to be carried through to adulthood.







2019 OUTCOMES

OFC

35

Instructors (59% female) from six Pacific countries and territories were trained to support the delivery of quality Just Play interventions across the region



Staff members (79% female) employed by Social Responsibility across OFC and eight Member Associations

Activity Report



A total of NZD\$1.4 million was invested in Social Responsibility activities across Member Associations

14,689

12,362 children (48% girls) and 2,321 adolescents (46% girls) from 237 schools and 128 communities were reached



A total of 636 teachers and community volunteers (64% female) were trained to deliver Just Play activities



FIFA Forward 2.0

The FIFA Forward Development Programme was first adopted in 2016 to help with projects in FIFA's Member Associations.

The first edition of the operation ran from 2016-2018 and FIFA Forward 2.0 began on 1 January 2019.

FIFA Forward is a strong tool that provides tailor-made support to the Member Associations in the joint endeavour of developing football and leaving a lasting legacy.

Within OFC, numerous projects have received FIFA Forward funding in recent years.

In 2019, two all-weather turf pitches were opened in Dunedin in New Zealand's South Island to meet the football demand and address the challenges faced by the area's inclement weather.

The US\$2.8 million project received US\$300,000 of FIFA Forward funds from New Zealand Football.

Originally, the plan was for only one field, but the Logan Park development expanded and the two fields both have floodlights, making them two of the best football surfaces in Dunedin.

Former Aston Villa and Colombian legend Juan Pablo Angel was part of the official opening for the facility.

Football South CEO Chris Wright told the Otago Daily Times that it would be a great asset for the city of Dunedin.

"There's been a huge amount of positive feedback about the quality of the surface," he said.

The other major project in the region saw Football Federation Samoa (FFS) upgrade its football stadium, including improving the operational and technical spaces while improving accessibility for disabled users.

The project came in under budget and was completed ahead of schedule, in time for the hosting of the 2019 Pacific Games, which took place in July.

The upgrades were made possible with US\$552,000 in FIFA Forward funding.

The successful delivery of the project has provided the impetus for further support from the national government in the way of conferring additional land to FFS who are now embarking on new football infrastructure development to complement football development in Samoa.

At the Pacific Games, New Zealand's U-23 team won the men's football tournament, while Papua New Guinea claimed gold in the women's event.

OFC hosted a FIFA Forward workshop in Tahiti in April where 10 of our Member Associations attended.

The workshop focused on capacity building throughout the region and was held at the same time as the annual Festival des Iles, an event which has previously received funding through the FIFA Forward Development Programme.

Sanjeevan C Balasingam, FIFA Director of Member Associations for Asia and Oceania, led the delegation and shared a few words with the attendees.





"With strong support from FIFA, the OFC region Member Associations are now fully focusing on football development, strong governance structures, and projects that have a lasting impact and provide a legacy for football in the whole region."

There were also three other FIFA Forward workshops in the region in 2019:

- Samoa hosted a financial governance workshop in May
- Fiji hosted a workshop that focused on football infrastructure in August
- New Zealand held a FIFA Connect workshop in October

R

Good Governance

Member Association Services

OFC's Competitions Department Make Key Improvements in 2019

Marketing, Media & OFC TV Production

Media & TV Capacity Building

OFC Broadcast Partners

Digital Stats

2019 Season in Stats

Finance & Services

Home of Football

GOOD Governance

The OFC Statutes and Code of Ethics were revised and adopted in the June 2019 Congress, and a revised disciplinary process was adopted by the Executive Committee.

The main changes implemented to reform OFC's governance are:

- The Disciplinary Committee and Ethics Committee have been combined and renamed the Disciplinary and Ethics Committee
- The Statutes were changed to allow the Executive Committee to appoint members of the standing committee and judicial bodies to serve until the next congress
- The anti-discrimination article has been expanded to include all of the prohibited grounds of discrimination in the FIFA Statutes

For the promotion of good governance, all current members of the standing committees and judicial bodies were elected in 2019.

Revised policies were adopted by the Executive Committee in May 2019 to better reflect the divisional structure of the OFC secretariat, including:

- The conflict of interest policy
- Finance and procurement process

To continue to achieve good governance, the following capacity building activities were completed in Member Associations:

- Training for the General Secretaries held in Tahiti in April that focused on how to identify and manage conflicts of interest
- Governance workshop with the Tonga FA Executive Committee in September that outlined roles and responsibilities and provided training on conflicts of interest
- Workshop conducted with General Secretaries in New Caledonia in October based on how to work better with committees





MEMBER ASSOCIATION SERVICES

OFC developed a new approach to capacity building for the administration and management side of football in 2019 with the creation of the Member Association (MA) service unit.

This unit, developed in partnership with our MAs, will solidify and strengthen the administration, management and governance of football in the Pacific.

OFC Chief Operating Officer Frederic Guillemont said working collectively with our MA's leadership and management teams was an important starting point.

"Our first step was to become more aware of our role in creating and implementing good corporate governance frameworks within our organisations, how it will positively impact our performance on the pitch, and finally to identify the capacity challenges that our MAs face," he said.

"We started this process by piloting customised capacity building activities in Tahiti, New Caledonia, Vanuatu and Tonga in 2019."

Regional workshops for General Secretaries were organised in Tahiti (as part of the FIFA Forward Development Programme) and New Caledonia.

The workshops created positive exchanges and discussion while providing practical tools to General Secretaries regarding strategy and planning, and corporate

governance and its impact on their roles, among other topics.

Each workshop had a unique tailormade approach while also serving OFC's overarching goal of good governance and corporate governance throughout the region. These workshops were well received by General Secretaries and will become a key fixture of our capacity building programmes every year.

One of the key outcomes identified during the workshops was the need to widen the capacity building to the Member Association's management teams within their own environment.

An OFC delegation led by Guillemont and OFC Chief of the Football Development Division Patrick Jacquemet visited Vanuatu, Tonga and New Caledonia and partnered with their respective management teams in mapping their operational challenges and priorities while defining their change management process and action plans towards good corporate governance.

Members of the FIFA regional office and FIFA headquarters also took part in the visits.

At the end of each visit, a two-day workshop was conducted on key topics relevant for each Member Association, which included:



- The role of the General Secretary and heads of departments
- Strategic, operational and personal planning
- Management and leadership
- Change management
- Communication

During this process, respective Member Association management teams openly discussed the operational challenges, operational structures and processes, their respective roles, and collectively defined the way forward towards good corporate governance.

OFC also piloted a personalised follow up programme and offered coaching to General Secretaries.



There is a strong appetite from our MAs to move away from traditional association type management and operational frameworks towards integrating corporate governance frameworks.

However, the need for a capacity building programme in these areas is also clear.

Key learnings from the pilot activities will be integrated into the overall Member Association services strategy that will be finalised in 2020.

Finally, a Member Association services platform project was initiated in late 2019 as a web application, allowing MAs to apply for OFC development grants and other grants online. The platform is set to be launched in 2020.

OFC'S COMPETITIONS DEPARTMENT Make Key Improvements in 2019

The OFC Competitions Strategy 2019–2022 was introduced in 2019 with the vision of providing a clear pathway from OFC competitions to the world stage. With a full schedule of tournaments for 2019, the Competitions department went from two to four members with the hiring of Competitions Managers, Ben Hill and Jake Piper.

It proved to be a busy year for OFC's Competitions department, as they took the lead on tournament operations in a range of our Member Associations, working closely with the Local Organising Committees in the process.

The tournament bidding process was introduced for the first time in 2019, which was a great achievement for both OFC and the Member Associations. In 2019, tournaments took place across the Pacific including the OFC Beach Soccer Nations Cup in Tahiti, the OFC U-19 Women's Championship in the Cook Islands and the OFC Futsal Nations Cup in New Caledonia, among others.

The successful delivery of these tournaments relied on a strong working relationship between OFC and the Local Organising Committee and the relevant stakeholders to the event. OFC Competitions Director Chris Kemp said open lines of communication between all parties was a crucial element to ensure everyone could perform their role to their best of their ability. "We are lucky to have so many talented and dedicated people throughout our region who helped form various Local Organising Committees in 2019," Kemp said.

2019

"Their passion for football meant we were able to deliver a number of successful tournaments that were well received by the players, fans and officials."

Tournaments that are hosted in our region represent an opportunity for OFC staff to provide knowledge and information to our Member Association's Competition Managers.

"Capacity building within our Member Associations is a vital part of what we do. The Competition Managers who have the opportunity to help operate OFC tournaments can take that experience and apply it in their role when they administer their local competitions," Kemp said.



MA Competitions Managers trained



Competitions Managers workshop





MARKETING, MEDIA & TV PRODUCTION

Mandated with keeping an accurate record of the Confederation's activities through quality coverage of OFC events, the promotion of "our people", "our football" and "our culture", continued throughout 2019.

The departures of OFC personnel at the start of the year proved an opportune moment to restructure the two departments.

The department was restructured in June as Steffi Ah Yuk was named Head of Commercial and Communications. Prior to joining OFC, Ah Yuk worked at Digicel Pacific, based in Fiji, and brings a wealth of experience in marketing and digital communication in the Oceania region having worked on campaigns across six key markets: Papua New Guinea, Vanuatu, Samoa, Tonga, Nauru and Fiji.

The first task was to develop a Commercial and Communication strategy which was unveiled in August 2019. The strategy offers a clear pathway for media and television operations, commercial opportunities and digital marketing.

As part of that strategy, a Digital Marketing Officer was hired in late October with the objective of offering greater engagement and interaction with OFC's online community, while also revamping the digital content. Ksenia Kurdyumova has taken on the role, implementing an entertainment-

focused and emotion-driven approach. In late November, the department was brought to full-strength when it welcomed communications specialist, Daniel Richardson as a Media Officer. With a background in sports journalism, Richardson has previously covered the Wellington Phoenix and the All Whites for the New Zealand Herald.

Looking more closely at the activities of the department, 2019 will go down as the year OFC embraced new technology through the signing of a two-year partnership with streaming platform MyCujoo.

The MyCujoo platform offered viewers exclusive, live streaming access to seven OFC tournaments, which amounted to 126 matches over 12 months. Media was integrated into the wider broadcast operations by sharing instant match action like goals, across OFC social media platforms which resulted in 2019 being the most interactive year for OFC yet.

Through its platforms, the Oceania Football Confederation continues to promote, and encourage the growth of football across the region and with the new strategy guiding the commercial and communication objectives for the next three years expect more big things to come in 2020 and beyond.



CAPACITY BUILDING – MEDIA & TV Tournament operations

The OFC Buddy System, established in 2017, continued throughout 2019 with media officers from across the region continuing to build their knowledge and experience by engaging in hands-on media operations and TV production during all 2019 tournaments. Media Officers from American Samoa, Cook Islands, Fiji, New Caledonia, Papua New Guinea, Samoa, Solomon Islands and Tahiti were involved in during 2019.

The "Buddy" system merges into a groundbreaking pilot for female journalists in the Pacific, which OFC was also involved in. The women were involved in an Australian Government-led programme which saw them learn football commentary skills with broadcaster Aaron Kearney during the OFC Women's Nations Cup Qualifier in 2018. The outcome of this programme saw the women make the step up to offering live commentary in Pacific languages during the FIFA Women's World Cup 2019 on the Oceania Football Confederation website.



MA Media Officers trained at tournaments



74







OFC Champions League 2019

BOK views Vanuatu Broadcasting Television Corporation

74K views Tahiti Nui Télévision



ROK

Telekom TV

OFC Beach Soccer Nations Cup 2019

74K views Tahiti Nui Télévision

OFC Youth Development Tournament 2019

40k views Vanuatu Broadcasting Television Corporation

OFC Men's Olympic Qualifier 2019



2019 DIGITAL Stats





MyCujoo views 2,086,197 (56% increase from 2018)

35.2M

 Impressions 35,220,871 (78.2% growth from 2018)
 f
 f



Activit



41M



YouTube 4,124,412 minutes watched

2.1M

Engagment 2,161,156 (78.2% growth from 2018)







Followers 110,195 (29% growth from 2018)



2019 SEASON In Stats



Goals Scored



Stadium Attendance

MyCujoo views

62k227k5.8k10.3k4.3k5k3.2k99.5k10.7k24.5k8.7k107k3.5k14k



FINANCE & SERVICES

OFC's Finance and Services department, which is comprised of Finance, Procurement and Facilities, developed and implemented a new strategy in 2019.

The department identified the need for change, and four main pillars - Activities, Capacity Building, Resource and Policies were adopted as part of the new strategy for each of the three units. These were created as the Finance and Services Department had a clear strategy in place for 2019-2022.

Each individual units' directive was to work towards their overarching goal with some important objectives along the way.

Finance's vision is to ensure OFC is the leading financial organisation in football governance. Clear processes were put into place to aid this goal that centered on strong auditing, accurate record keeping and positive relationship management.

Finance successfully completed the 2017 and 2018 audits and produced the budget for 2020 develop strong financial processes." before OFC's Congress in May 2019.

Procurement's strategic objective is to maximise cost savings where possible and minimise potential risks for OFC by finding the best possible suppliers where applicable. A Looking ahead, the Finance and Services strong set of internal policies were developed to ensure the Procurement team works to a high standard, while providing transparency for OFC.

The first ever tender for equipment was established in June, an achievement for OFC and the Procurement team. showcasing the continuous efforts made to foster transparency.

The Facilities team endeavours to maintain OFC's infrastructure to the highest standard while enhancing OFC's culture and image. Health and safety is also a top priority for the Facilities team.

OFC Head of Finance and Services Ray Park held a workshop in the Solomon Islands that focused on capacity building for our Member Associations.

"We want to provide our Member Associations with the best possible tools to ensure they have strong financial governance systems in place," Park said.

"OFC wants to lead the way for our Member Associations and equip them with the knowledge that will help them create and

Capacity building workshops will be a feature on the calendar and will be held throughout the Pacific in the coming years.

department will be hiring new team members in the early part of 2020, including a Facilities Manager and Procurement and Logistics Manager.

ACHIEVEMENTS

FINANCE

- Statutory Audit for 2017 and 2018 complete
- Internal Audit complete
- Completion of 2020 budget prior to Congress in May 2019Hire of Finance Officer for
- Football Division
- Restructured Chart of Accounts for 2020

FACILITIES

- Review of Building Management **Professional Services Agreement**
- Building warrant of fitness by an independent professional
- Facilities Management Workshop





PROCUREMENT

• First ever tender for equipment completed in 2019



With the goal of seeing two Oceania nations competing at the FIFA World Cup 2026 the Oceania Football Confederation has been focused on getting the Home of Football project back on track.

Following a reduction in the scope of Stage 2 of the project, OFC General Secretary Franck Castillo was delighted to finally be moving forward.

"The time frames have had to be adjusted but it is incredibly pleasing from an administrative point-of-view that we are finally making progress towards the completion of this project," he said.

"With the goals which OFC and our Member Associations have set for ourselves, to have a high-performance hub in the region is



going to have exponential benefits regionwide as well as continuing to benefit the local community, which has so warmly welcomed us."

The site at Ngahue Reserve currently boasts two artificial football fields and a training pitch, changing rooms and parking facilities. As well as offering all-weather access to training facilities for local football clubs and community groups, international trainings and tournaments have also been hosted at the grounds.

Having redesigned Stage 2 of the project with a new architect, civil engineer, structural engineer and surveyor in 2019, the vision is set to start taking shape in 2020.

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DIRECTORY

FOR THE YEAR ENDED 31 DECEMBER 2019

Registration Number	883483			
Registered Office	Auckland, New Zealand			
Nature of Society	Oceania Football Confederation (OFC) is charged with the task of servicing and administrating football in the Oceania region while also using the game as a tool for social development			
Nature of business	OFC is the umbrella organisation of the national football associations within Oceania. OFC has 11 member associations which it supports financially and logistically through various programs			
Executive Committee	Lambert Maltock (Vanuatu) John Kapi Natto (Papua New Guinea) Steeve Laigle (New Caledonia) Thierry Ariiotima (Tahiti) Lee Harmon (Cook Islands) Alexander Godinet (American Samoa) Rajesh Patel (Fiji) Philip Barry (New Zealand) Johanna Wood (New Zealand) Johanna Wood (New Zealand) Lord Ne'ehala - (Tonga) William Lai (Solomon Islands) Sandra Freuan (American Samoa)	 Acting President from 11.6.2018 to 9.3.2019 President from 9.3.2019 Vice President from 9.3.2019 Vice President from 9.3.2019 Vice President from 9.3.2019 Vice President to 7.3.2019 Vice President to 7.3.2019 Vice President to 9.3.2019 Vice President to 9.3.2019 Vice President to 9.3.2019 Noneber to 2.4.2019 Non-Voting Member from 15.3.2019 to 2.4.2019 Member to 23.2.2019 Member from 2.4.2019 Member from 2.4.2019 Member from 2.4.2019 Member to 23.2.2019 Member to 23.2.2019 		
General Secretary	Franck Castillo	to 9 March 2019General Secretary from 15.07.2018		
Independent auditor	RSM Hayes Audit Level 1, 1 Broadway Newmarket, Auckland 1023			
Bankers	ASB Bank Ltd			

INDEPENDENT **AUDITOR'S REPORT**

To the members of Oceania Football **Confederation Incorporated**

Opinion

We have audited the consolidated financial statements of Oceania Football Confederation Incorporated and its subsidiaries (the group), which comprise:

- the consolidated statement of financial position as at 31 December 2019:
- the consolidated statement of comprehensive revenue and expense for the year then ended;
- the consolidated statement of changes in net assets/equity for the year then ended:
- the consolidated statement of cash flows for the year then ended; and
- the notes to the consolidated financial statements, which include significant accounting policies.

In our opinion, the accompanying consolidated financial statements on pages 5 to 18 present fairly, in all material respects, the financial position of the group as at 31 December 2019, and its financial performance and its cash flows for the year then ended in accordance with Public Benefit Entity Standards Reduced Disclosure Regime issued by the New Zealand Accounting Standards Board.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (New Zealand) (ISAs (NZ)).

- Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the consolidated financial statements section of our report.
- We are independent of the group in accordance with Professional and Ethical Standard 1 (Revised) Code of Ethics for Assurance Practitioners issued by the New Zealand Auditing and Assurance Standards Board, and we have fulfilled our other ethical responsibilities in accordance with these requirements.
- We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion. Other than in our capacity as auditor we
- have no relationship with, or interests in, Oceania Football Confederation Incorporated or any of its subsidiaries.

Other information

The Executive Committee are responsible for the other information. The other information comprises the directory on page 1 and the approval of the financial statements on page 4 (but does not include the consolidated financial statements and our auditor's report thereon), which we obtained prior to the date of this auditor's report. Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of audit opinion or assurance conclusion thereon.

In connection with our audit of the consolidated financial statements. our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the executive committee for the consolidated financial statements

The executive committee is responsible, on behalf of the society, for the preparation and fair presentation of the consolidated financial statements in accordance with Public Benefit Entity Standards Reduced Disclosure Regime, and for such internal control as the executive committee members determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the executive committee are responsible, on behalf of the group, for assessing the group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless those charged with governance either intend to liquidate the group or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (NZ) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of users taken on the basis of this consolidated financial statements. A further description of the auditor's responsibilities for the audit of the consolidated financial statements is located at the XRB's website at:

https://xrb.govt.nz/Site/Auditing Assurance Standards/Current Standards/ Page7.aspx

Who we report to

This report is made solely to the members, as a body. Our audit has been undertaken so that we might state to the members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the society and the members as a body, for our work, for this report, or for the opinions we have formed.

RSM

RSM Haves Audit Auckland 30 July 2020

APPROVAL OF CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2019

Signed By:

Sign:

Name:

Title:

Date:

OFC

Lambert Maltock **OFC** President

23 July 2020

Activity Report

Sign:

Name: Title: Date:

Franck Castillo **General Secretary** 23 July 2020

CONSOLIDATED STATEMENT OF MPREHENSIVE REVENUE AND EXPENSE

FOR THE YEAR ENDED 31 DECEMBER 2019

	Notes	2019 \$	2018 \$
Revenue from non-exchange transactions			
Grant Revenue	5	16,041,028	16,863,395
Others	6	93,645	205,060
	_	16,134,672	17,068,455
Revenue from exchange transactions			
Interest Revenue		154,786	48,143
Other Operating Revenue	7	449,037	1,225,837
	_	603,822	1,273,980
Total Revenue	_	16,738,495	18,342,435
Expenses			
Grants Expense	8	4,117,544	2,528,013
Employee Wages, Salaries and Benefits		3,565,124	3,154,210
Interest Expense		209,003	429,091
Depreciation and Amortisation	18, 19, 20	1,581,452	1,436,211
Other Operating Expenses	9	6,598,301	5,910,409
Loss on Impairment	10	546,555	-
Total expenses	-	16,617,978	13,457,935
Income Tax Provision	_	-	-
Total surplus/(deficit) for the period	_	120,516	4,884,501
Other comprehensive revenue and expense		-	-
Total comprehensive revenue and expense	-	120,516	4,884,501

CONSOLIDATED STATEMENT OF CHANGES IN NET ASSETS/EQUITY

FOR THE YEAR ENDED 31 DECEMBER 2019

Accumulated comprehensive revenue and expense at the sta the year

Surplus/(deficit) for the year

Other comprehensive revenue and expense

Total comprehensive profit / (loss)

Accumulated comprehensive revenue and expense at the en the year

	Notes	2019 \$	2018 \$
art of		10,360,576	5,476,075
		120,516	4,884,501 -
	-	120,516	4,884,501
nd of	-	10,481,093	10,360,576

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

AS AT 31 DECEMBER 2019

CONSOLIDATED STATEMENT OF CASH FLOW

FOR THE YEAR ENDED 31 DECEMBER 2019

	Notes	2019 \$	2018 \$	
		Ť	Ŧ	
Current assets				
Cash and Cash Equivalents	11	13,943,769	6,085,282	Cash flows from operating activities
Receivables from Associated Entities	12	262,727	1,411,003	Receipts
Receivables from Exchange Transactions	13	533,401	1,560,323	Grant Revenue Received
Receivables from Non-Exchange Transactions	14	149,013	114,410	Other Income
Prepayments	15	205,074	358,953	Net GST
Taxes Receivable	16	69,987	59,455	
Inventories	17	329,649	449,507	
Total current assets	-	15,493,620	10,038,933	Payments
				Payments to suppliers
Non-current assets				Payment to employees
Property, Plant and Equipment	18	8,211,128	9,485,918	
Intangible Assets	19	496,267	626,910	
Investment Property	20	1,796,960	1,912,898	Net cash flows from operating activities
Total non-current assets		10,504,355	12,025,726	
	-			Cash flows from investing activities
Total assets	-	25,997,975	22,064,659	Receipts
				Interest received
Current liabilities				
Trade and other payables	21	3,123,167	4,113,009	
Deferred Income	22	9,492,901	2,323,563	Payments
Taxes Payable	23	84,963	61,324	Purchase of property, plant and equipment
Employee Entitlements	24	325,260	311,290	Purchase of intangibles
Term Loans	25	2,490,589	2,604,554	Interest Paid
Total current liabilities	-	15,516,882	9,413,740	
Non-current liabilities				Net cash flows from investing activities
Term Loans		-	2,290,341	
Total non-current liabilities	-	-	2,290,341	Net increase/(decrease) in cash and cash equivalents
Total liabilities		15,516,882	11,704,083	Opening cash and cash equivalents at 01 January
Net assets	-	10,481,093	10,360,576	Closing cash and cash equivalents at 31 December
Net assets/equity				
Accumulated comprehensive revenue and expense		10,481,093	10,360,576	
Total net assets/equity	-	10,481,093	10,360,576	

The financial statements are authorised for issue on behalf of Oceania Football Confederation Executive Committee.

Notes	2019 \$	2018 \$
	20,866,686	10,877,249
	2,585,851	486,128
	(10,532)	24,256
	23,442,005	11,387,633
	(11,371,512)	(6,387,580)
	(3,551,154)	(3,554,402)
	(14,922,665)	(9,941,981)
	8,519,340	1,445,651
	154,786	48,143
	154,786	48,143
	(213,831)	(123,825)
	(392,804)	(448,453)
	(209,003)	(429,091)
	(815,638)	(1,001,369)
	(660,853)	(953,227)
	7,858,487	492,426
	6,085,282	5,592,856
	13,943,769	6,085,282

d Financial instruments

OFC

Financial assets and financial liabilities are recognised when the reporting entity becomes a party to the contractual provisions of the financial instrument.

The reporting entity derecognises a financial asset or, where applicable, a part of a financial asset when the rights to receive cash flows from the asset have expired or are waived, or has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party; and either:

- The reporting entity has transferred substantially all the risks and rewards of the asset: or

Financial Asset

Financial assets within the scope of recognition and measurement are classified as financial assets at fair value through surplus or deficit, loans and receivables, held-to-maturity investments or available-for-sale financial assets. The classifications of the financial assets are determined at initial recognition.

The category determines subsequent measurement and whether any resulting income and expense is recognised in surplus or deficit or in other comprehensive revenue and expenses. The reporting entity's financial assets are classified as financial assets at fair value through surplus or deficit, or loans and receivables. The reporting entity's financial assets include: cash and cash equivalents, receivables from non-exchange transactions, receivables from exchange transactions, investments and loans to Associated Entities.

All financial assets except for those at fair value through surplus or deficit are subject to review for impairment at least at each reporting date. Financial assets are impaired when there is any objective evidence that a financial asset or the aroup of financial assets are impaired. Different criteria to determine impairment are applied for each category of financial assets, which are described below.

Financial assets at fair value through surplus or deficit

Financial assets at fair value through surplus or deficit include items that are either classified as held for trading or that meet certain conditions and are designated at fair value through surplus or deficit upon initial recognition. All derivative financial instruments fall into this category, except for those designated and effective as hedging instruments or a derivative that is a financial guarantee contract.

Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. After initial recognition, these are measured at amortised cost using the effective interest method, less any allowance for impairment. The reporting entity's cash and cash equivalents, receivables from exchange transactions and receivables from non-exchange transactions fall into this category of financial instruments.

Impairment of financial assets

The reporting entity assesses at the end of reporting date whether there is objective evidence that a financial asset or a group of financial assets are impaired. A financial asset or a group of financial assets are impaired and impairment losses are incurred if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a "loss event") and that loss event has an impact on the estimated future cash flows of the financial asset or the group of financial assets that can be reliably estimated.

For financial assets carried at amortised cost, if there is objective evidence that an impairment loss on loans and receivables carried at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of the estimated future cash flows discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account. The amount of the loss is recognised in the surplus or deficit for the reporting period.

In determining whether there are any objective evidence of impairment, the reporting entity first assesses whether there are objective evidence of impairment for financial assets that are individually significant, and individually or collectively significant for financial assets that are not individually significant. If the reporting entity determines that there is no objective evidence of impairment for an individually assessed financial asset, it includes the asset in a the reporting entity of financial asset with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is or continues to be recognised are not included in a collective assessment for impairment.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

1 Reporting entity

The reporting entity is Oceania Football Confederation Incorporated (OFC). OFC is domiciled in New Zealand and is a public benefit entity registered under the Incorporated Societies Act 1908

The financial statements comprise the operation and balances of OFC and its controlled entity OFC (Commercial) Limited (OCL), are presented for the year ended 31 December 2018. OCL and OFC merged together based on the Deed of distribution set off on 28 March 2019, therefore the financial statements comprise only the operations and balances of OFC for the year ended 31 December 2019 as OCL did not trade during the year. OCL's values of the assets and liabilities have been written down in the previous financial year based on the liquidator's assessment of their fair value and OFC purchased the assets and liabilities from OCL

The financial statements and the accompanying notes summarise the financial results of activities carried out by OFC for the year ended 31 December 2019. They were authorised for issue by the Executive Committee on 23 July 2020.

2 Statement of compliance

The consolidated financial statements have been prepared in accordance with Generally Accepted Accounting Practice in New Zealand ("NZ GAAP"). They comply with Public Benefit Entity Standards Reduced Disclosure Regime and other applicable financial reporting standards as appropriate that have been authorised for use by the External Reporting Board for not for profit entities. For the purposes of complying with NZ GAAP, the reporting entity is a public benefit entity and is eligible to apply Tier 2 PBE standards on the basis that it does not have public accountability and it is not defined as large.

The Executive Committee has elected to report in accordance with Tier 2 PBE Accounting Standards and in doing so has taken advantage of all applicable Reduced Disclosure Regime (RDR) disclosure concessions.

3 Changes in accounting policy

There have been no changes in accounting policies. All policies have been applied on bases consistent with those used in previous years.

4 Summary of accounting policies

Significant accounting policies used in the preparation of these financial statements are set out below

a Basis of measurement

The consolidated financial statements have been prepared on the basis of historical cost.

b Functional and presentational currency

The consolidated financial statements are presented in New Zealand Dollars (NZ\$), which is the reporting entity's functional currency. All financial information presented in NZ\$ has been rounded to the nearest dollar.

C Revenue

Revenue is recognised to the extent the economic benefit will probably flow to the reporting entity and revenue can be reliably measured. Revenue is measured at the fair value of the consideration received. The following specific recognition criteria must be met before revenue is recognised.

Revenue from non-exchange transactions

Grant revenue

Grant revenue includes grants received from national and international charitable organisations, philanthropic organisations and businesses. Grant revenue is recognised when the conditions attached have been complied with. Where there are unfulfilled conditions, the amount relating to the unfulfilled conditions is recognised as a liability and released to revenue as the conditions are fulfilled.

Sponsorship

Sponsorship Income is recognised when specific conditions attached have been met or when funds have been utilised for the purpose of the fund received.

Rental Income on Investment Property

Rental income from investment property located 93-95 Ascot Avenue, Greenlane, Auckland is recognised in surplus or deficit on a straight-line basis over the term of the lease.

Interest revenue

Interest revenue is recognised as it accrues, using the effective interest method.

• The reporting entity has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed by adjusting the allowance account. If the reversal results in the carrying amount exceeding its amortised cost, the amount of the reversal is recognised in surplus or deficit.

Financial liabilities

The reporting entity's financial liabilities include trade and other creditors, and employee entitlements,

All financial liabilities are initially recognised at fair value (plus transaction cost for financial liabilities not at fair value through surplus or deficit) and are measured subsequently at amortised cost using the effective interest method except for financial liabilities at fair value through surplus or deficit.

e Cash and cash equivalents

Cash and cash equivalents are short term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

f Inventories

- Inventories held for consumption in the provision of services that are sold on a commercial basis are measured at the lower of cost and net realisable
- Inventory held for distribution at no charge or for nominal charge or for consumption are measured at cost adjusted for any loss of service potential.

g Investment properties

Investment properties are properties held either to earn rental income or for capital appreciation or for both, but not for sale in the ordinary course of business, for supply of goods or services or for administrative purposes. Investment properties are measured initially at cost, including transaction costs. Investment properties acquired through non-exchange transactions are measured at fair value at the date of acquisition.

Subsequent to initial recognition, investment properties are measured using cost model where the investment property is carried at cost less accumulated depreciation and any accumulated impairment losses. Depreciation is calculated on a straight line basis over a twenty five year period.

When an owner-occupied property changes its use to an investment property, the property is remeasured to fair value and any gains arising on remeasurement is recognised in surplus or deficit to the extent that it reverses a previous impairment loss on the specific property, with any remaining gain recognised in Other Comprehensive Revenue and Expense and presented in the asset revaluation reserve in equity.

The reporting entity has no restrictions on the realisability of its investment properties and no contractual obligations to either purchase, construct or develop investment properties or for repairs maintenance and enhancements. Repaint and carpet replacement work are planned in 2020.

h Property, plant and equipment

Items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the asset. Where an asset is acquired through a non-exchange transaction, its cost is measured at its fair value as at the date of acquisition.

All items of property, plant and equipment are initially recorded at cost and depreciated as outlined below. Initial cost includes the purchase consideration, and those costs directly attributable to bringing the asset to the location and condition necessary for its intended use.

Subsequent expenditure to an item of property, plant or equipment is added to its gross carrying amount when such expenditure either increases the future economic benefits beyond its existing service potential, or is necessarily incurred to enable future economic benefits to be obtained.

Depreciation methods, useful lives and residual values are reviewed at each reporting date and are adjusted if there is a change in the expected pattern of consumption of the future economic benefits or service potential embodied in the asset

Where an item of property, plant and equipment is disposed of, the gain or loss recognised in the statement of conprehensive reveune and expense is calculated as the difference between the net sale price and the carrying amount of the asset.

Home of Football Stage 2 is under development and is shown as Capital Work in Progress with nil depreciation.

Depreciation is charaed using the straight-line method to allocate their depreciable amounts over the useful life of the asset

Buildings	20 - 30 Years
Plant and equipment	5 years
Motor vehicles	5 years
Office equipment	5 years
Leasehold Land Improvements	8 - 30 Years

 Furniture & Fittings 2 - 10 years

i Intanaible assets

Software

OFC

Costs incurred in developing software systems and costs incurred in acquiring software and licenses that will contribute to future financial benefits through revenue generation or cost reduction are capitalised to software and systems. Costs capitalised include external direct costs services, direct payroll and payroll related costs of employees' time spent on the development. Amortisation is calculated on a straight line basis over a two and half year period.

Development costs include only those costs directly attributable to the development phase and are only recognised following completion of technical feasibility and where the company has an intention and ability to use the asset.

i Leases

Payments on operating lease agreements, where the lessor retains substantially the risk and rewards of ownership of an asset, are recognised as an expense on a straight-line basis over the lease term.

k Significant judgements and estimates

In preparing the financial statements, the reporting entity is required to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities, at the end of the reporting period. The uncertainty from these assumptions and estimates could result in outcomes that may result in a material adjustment to the carrying amount of the asset or liability.

The reporting entity base their assumptions and estimates on parameters available when the financial statements are prepared. However, existing circumstances and assumptions about future developments may change due to market changes or circumstances arising beyond the control of the reporting entity. Such changes are reflected in the assumptions when they occur.

Income Tax

The reporting entity is exempt from Income Tax under section CW46 of the Income Tax 2007, as it is a promoter of amateur sport.

m Goods and Services Tax (GST)

All amounts in the statement of financial performance and statement of cash flows are stated exclusive of GST, only accounts receivable and accounts payable are stated inclusive of GST in the statement of financial position.

n Grants in Advance

Income with a condition of 'use or return' is recognised as 'deferred income' once received by the Society. Once income is used, the 'deferred income' liability is reduced and revenue for the same amount is recognised in the statement of comprehensive revenue and expense.

Basis of Consolidation

Controlled entities are all those entities over which the controlling entity has the power to govern the financial and operating policies so as to benefit from its activities. The controlled entities are consolidated from the date on which control is transferred and are de-consolidated from the date that control ceases. In preparing the consolidated financial statements, all inter entity balance and transactions, and unrealised gains and losses arising within the consolidated entity are eliminated in full. The accounting policies of the controlled entity are consistent with the policies adopted by the the reporting entity and have a 31 December balance date.

D Inventories

In arriving at the inventory value of distributable goods in the Statement of Financial Position which is acquired at cost, the recognised cost is the cost at the date of acquisition. Several key assumptions and estimates have been used in arriving at the inventory value which is the lower of cost or net realisable value.

95

Activity Report

2019

5	Grant Revenue - Non Exchange	2019 \$	2018 S
5	Gran kevende - Nor Exchange	14,015,167	15,533,929
	Just Play Grants	1,422,954	1,329,466
	UEFA Assist Grants	602,907	
		16,041,028	16,863,395
		2019	2018
6	Other Operating Revenue (Revenue from Non Exchange transactions)	\$	\$
Ŭ	Sponsorship Income	88.145	180,000
	Members Subscription Fees	5,500	5,500
	Just Play Other Income	_	19,560
		93,645	205,060
		2019	2018
7	Other Operating Revenue (Revenue from Exchange transactions)	\$	\$
	TV income	-	178,380
	Competitions income	41,092	88,129
	Exchange Gain	342,282	207,599
	Hireage and Rental Income	36,319	27,607
	Others	29,343	724,122
		449,037	1,225,837
8	Grants Expense	2019	2018
	Member Assocations	\$	\$
	American Samoa	200,000	150,000
	Cook Islands	361,770	238,744
	Fiji	438,596	236,332
	New Zealand	470,703	308,182
	New Caledonia	348,017	206,794
	Papua New Guinea	215,354	139,198
	Samoa	297,265	215,187
	Solomon Islands	450,557	255,182
	Tahiti	489,675	271,343
	Tonga	427,486	268,920
	Vanuatu	404,904 4,104,327	238,383
		4,104,327	2,328,264
		2019	2018
	Others	\$	\$
	Just Play Stock Adjustment	-	(250)
	India (Western India FA)	13,217	-
		13,217	(250)
	Total Grants	4,117,544	2,528,013

9 Other Operating Expenses Accounting and Audit Fees Apparel Auditor of the financial statements Bad debts Bank Charges Banner, Signage & Equipment Broadcasting Fees Brokerage and Commission Cleaning Computer Expenses Contractor & Consultant Fees Educational and Course Resources Entertainment Freight, Courier & Postage General Expenditure Gifts & Donations Insurance Lease Legal License Marketing and Promotion Medical Membership & Subscription Motor Vehicle Costs Photography and Video Power and Gas Printing & Stationery Rates, Body Corp, Rent & Water Relocation Costs Repairs and Maintenance Security Telecommunication Training and Education Translation Travelling Expenses Venue Hire and Associated Costs Website Management and Maintenance

10 Loss on Impairment Write down - Property, Plant and Equipment

(Refer to Note 18)

11 Cash and Cash Equivalents Cash and Cash Equivalents

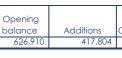
2019	2018
\$	\$
170,464	1,081,114
32,139	19,646
27,878	43,989
132,926	183,120
10,740	6,112
87,220	83,785
6,773	57,287
9,167	-
27,227	27,945
28,670	37,657
543,331	445,862
173,134	-
14,214	15,849
177,897	49,973
15,291	3,316
7,598	52,221
147,153	144,911
28,479	31,184
757,061	515,490
261,608	208,519
45,845	3,000
11,170	6,614
26,432	23,147
85,540	81,877
11,473	11,132
48,186	33,594
25,669	26,520
91,015	99,154
9,920	4,661
65,751	49,242
12,147	2,028
70,862	68,629
881	3,718
45,920	47,332
3,267,478	2,387,960
81,643	31,920
<u>39,400</u> 6,598,301	21,900
0,070,001	3,710,407
2019	2018
\$	\$
546,555	-
546,555	-
2019	2018

2019	2018
\$	\$
13,943,769	6,085,282

}	Activity Report	2019	OFC

	2019	2018	18 Property, Plant and Equipment
12 Receivable/(Payable) from Members American Samoa	\$ (31,340)	\$ 103.941	
Cook Islands	(31,340) (1,824)	1,188	
Fiji	26,684	110,842	
riji New Zealand	(1,545)	5,641	
New Caledonia	(1,343) 11,826	31,296	Buildings
	209,021	457,800	Plant and equipment
Papua New Guinea Samoa	22,207	154,009	Motor vehicles
Samaa Solomon Islands	1,478	163.528	Office equipment
Tahiti	597	128,212	Furniture & Fittings
	(2,931)	136,911	Leasehold Land Improvements
Tonga Vanuatu	28,555	117,634	Capital Work in Progress
Vanualu	262,727	1,411,003	Total (ii)
	2019	2018	
13 Receivables from Exchange Transactions	2017	2018 Š	
Accrued Revenue	345,113	1,224,541	
Account Receivables	463,320	719,560	
Other Receivables	463,520 169,317	(11,786)	
Provision for Bad Debts	(444,349)	(371,992)	Buildings (i)
	533,401	1,560,323	Plant and equipment (i)
	555,401	1,360,323	Motor vehicles
	2019	2018	Office equipment
4 Receivables from Non - Exchange Transactions	\$	\$	Furniture & Fittings
Account Receivables	149,013	114,410	Leasehold Land Improvements (i)
Account Receivables	147,013	114,410	Capital Work in Progress
			Total (ii)
	2019	2018	
5 Prepayments	\$	\$	(i) The total value of the Home of Football Stage 1 dev
Flights	3,508	222,667	\$546,555 was written off due to changes in the design
Software	60	15,804	
Just Play Prepaid Grants	114,102	91,774	OFC has a License to occupy a building it owns, on la
Education Centre Prepaid Grants	41,807	-	pursuant to an agreement dated 28 October 1998. Th
Other	45,597	28,709	years and 364 days.
	205,074	358,953	
	2019	2018	An Agreement to Lease was signed on 13 September
6 Taxes Receivable	2019 S	2018 \$	agrees to lease to OFC part of the land at the Ngahue
	69,987	3 59,455	the right to construct the OFC Home of Football.
GST Receivable	67,78/	39,433	(ii) In 2018, the accounts were consolidated group ac
	2019	2018	opening balance.
7 Inventory	2019 S	2018 \$	
	ې 1,942	3 53,594	19 Intangible assets
Just Play Kits		20,315	17 intengible assets
Football Equipments	327,707		F
OFC (Commercial) Ltd Inventory	329,649	<u>375,598</u> 449,507	
	329,649	447,507	

Total Intangible Assets



Opening balance 2019

1,231,964 190,585

7,562

73,922

14,543

4,768,247 3,175,096 9,461,918 Additions

70,361

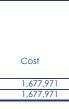
67,779

16,506

81,079 242,226

Cost 2,550,061 395,167 117,374 1,106,658 467,984 6,256,694 2,709,621 13,603,560

6,500



Intangible Assets - software Total

20 Investment Property Opening Balance (1 January) Additions

Disposals Amortisation

			Impairment	Closing
Other - Transfers	Depreciation	Disposals	losses	balance 2019
	101,200	-	-	1,130,765
	31,964	4,394	-	224,588
	4,549	-	-	9,512
	55,432		-	86,270
	4,699	-	-	26,350
	744,223	-	-	4,024,024
		-	546,555	2,709,621
-	942,067	4,394	546,555	8,211,128
2019			2018	

2019 \$			2018 \$	
Accumulated depreciation	Net book value	Cost	Accumulated depreciation	Net book value
1,419,298	1,130,765	2,550,061	1,318,098	1,231,963
170,579	224,588	349,681	142,096	207,585
107,862	9,512	117,374	103,312	14,062
1,020,389	86,270	1,041,904	967,982	73,922
441,635	26,350	464,627	449,585	15,043
2,232,669	4,024,024	6,256,694	1,488,446	4,768,248
	2,709,621	3,175,097	-	3,175,097
5,392,432	8.211.128	13,955,439	4,469,519	9,485,918

development, included in these asset classes at fair value is \$6,853,860. During the year, the amount of ign of the building which meant some work previously completed is unable to be utilised in the final design.

n land at 12 Maurice Road, Mt. Smart Recreation Reserve leased from Auckland Council at \$2,377 per month B. The initial term of the license expired on 28 February 2019 and has been renewed for a further term of 20

per 2013, varied by agreements dated 30 August 2016 and 16 May 2017, pursuant to which Auckland Council hue Reserve situated at 62-80 College Road, St Johns Auckland for thirty years. As part of the lease OFC has

accounts including fixed assets of 24,000 for OFC (Commercial) Ltd. Those were removed from the 2019

			Impairment	Closing
Other - Transfers	Amortisation	Disposals	losses	balance 2019
-	523,447	-	25,000	496,267

2019 \$ Accumulated amortisation	Net book value	Cost	2018 \$ Accumulated amortisation	Net book value
1,181,704	496,267	1,285,167	658,257	626,910
1,181,704	496,267	1,285,167	658,257	626,910
			2019 \$	2018 \$

,028,836
-
-
115,938
,912,898

2018

2019 2018 21 Trade and Other Payables 755,095 687,785 Trade Creditors 10,554 Credit Card Payable 10.100 3,411,317 Accruals 2,316,756 Other Creditors 40,762 3.807 4,113,009 3,123,167 2019 2018 22 Deferred Income / Grants Received in Advance 8,746,642 1,433,374 NZ Aid Programme 501,532 274.570 Australian Aid Programme 2,779 123,939 **UEFA** Foundation (5,004) 491,680 UNICEF PNG **UNICEF** Pacific 246.951 US Embassy 9 492 901 2 323 563 2019 2018 23 Tax Payble 59,799 84,963 **PAYE** Payables WT Payables 1.525 84 963 61.324 2018 2019 24 Employee Entitlements 27,063 9,119 Payroll Accrual Holiday Pay Provision 298.197 302.171 325.260 311.290

25 Term Loans

FIFA has part funded the Home of Football project, by way of an unsecured term loan of US\$10 Million carrying nil rate of interest. This loan was to be repaid in 4 annual instalments of US\$2.5 Million each, commencing from 2015. The repayment was to be deducted by FIFA from its annual grant. In 2016 FIFA has granted a loan repayment break to OFC Inc and repayments resumed in 2018. Instead of repaying US\$2.5 Million in 2018, FIFA agreed that OFC repay US\$4.0 Million which was NZ\$5,130,178. US\$1.75 Million was paid in 2019 and the balance of US\$1.75 Million has been classified as the current liability valued at NZD \$2,490,589 and was fully paid after the balance date on 7 Feb 2020.

26 Related Party Transactions

Controlled entities

The Oceania Football Confederation controls the OFC (Commercial) Limited on the basis that it holds 100% of shares in the company.

Oceania Football Confederation by a shareholders resolution in August 2018 appointed liquidators to wind up OFC (Commercial) Limited. All OFC (Commercial) Limited's assets were written down to their realisable values in 2017. OFC (Commercial) Limited is in liquidation and Deed of Set-Off and distribution was signed on 28.3.2019.

Key Management Personnel

The key management personnel consist of members of the OFC Executive Committee and the OFC General Secretary who are paid fees and remuneration for services rendered to the Reporting entity

The individual compensation of the OFC Executive Committee Members (including the OFC President) consists of director fees of \$60,000 per annum (or pro rata based on the date they become a member). It is noted that the OFC President waived his entitlement in 2019.

1	The aggregate remunerati	ion of executive com	mittee, determined	l on a full-time ec	quivalent basis, and	d their fees are as fo	ollows.
							2019

	\$	\$
Total fees of executive committee	551,366	537,460
Number of persons	13	14

The General Secretary's annual remuneration paid in 2019 is \$256,770.

It is noted that, in addition to remuneration paid, the General Secretary is entitled to the usage of a company car, life and health insurance which is estimated at \$14,571.

Remuneration, Compensation provided to close family members of key management personnel.

During the reporting period, total remuneration and compensation of \$0 was provided by the reporting entity to employees who are close family members of key management personnel.

27	Operating leases
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OFC

otor vehicles, printers and leasehold land. OFC does not have an option to purchase the leased assets at the expiry of the lease period. Minimum lease payments below are based on the total of future committed lease payments.

Not longer than 1 year Longer than 1 year and not longer than 5 years Longer than 5 years

28 Categories of Financial Assets and Liabilities

The carrying amounts of financial instruments presented in the statement of financial position relate to the following categories of assets and liabilities:

Financial assets

Loans and receivables

Cash and Cash Equivalents Receivable from Associated Entities Receivables from Exchange Transactions Receivables from Non-Exchange Transactions Prepayments Taxes Receivable

Financial liabilities

At amortised cost Trade and Other Creditors Grants Received in Advance Taxes Payable Term Loans

29 Capital Commitments

\$23,472 to INIZ in 2020 and the contract was terminated on 23 April 2020.

Service	Consultant	Contracted Value	Payments by 31.12.2019	To be paid for 2019	Total at 31.12.2019	Balance at 31.12.2019
Architect	Respond	171,720	75,841	-	75,841	95,879
Engineering	INIZ	65,000	29,500	5,000	34,500	30,500
Quantity surveyor	Cuesko Ltd	113,000	6,000	7,000	13,000	100,000
Civil engineer	Civix	38,070	3,600	800	4,400	33,670
Services engineer	22 Degrees	83,120	-	29,145	29,145	53,975
Land surveyor	Surveyworx	21,910	3,900	440	4,340	17,570
Environmental engineer	Soil and Rock Consultants	42,710	10,711	6,875	17,586	25,124
Fire engineer	Xfire	13,030	-	2,376	2,376	10,654
Acoustic engineer	Earcon	8,000	-	2,000	2,000	6,000
Traffic Engineer	Traffic Engineering Management	7,000	5,354	-	5,354	1,646
Structural engineering	Prendos NZ Ltd	133,400	-	-	-	133,400
		696,960	134,906	53,636	188,542	508,418

30 Contingent Assets and Liabilities

There are no contingent assets or liabilities at the reporting date

31 Events after the balance date

OFC received confirmation from UEFA that the deadline for all of OFC's ongoing UEFA Assist projects have been extended until 31 December 2020 and further extension of the deadline until 30 June 2021 depending on Covid-19 development situation. Furthermore, FIFA has confirmed that OFC is entitled to receive full amount of FIFA Forward in the year 2020 as well as in the year 2021 in accordance with the FIFA Forward development programme regulations.

OFC Executive Committee made the decisions on the cancellation and postponement of OFC tournaments due to the Covid-19 Pandemic. The OFC U-19 men's Championship and the OFC Champions League 2020 and have been postponed. OFC Nations Cup 2020 and OFC U-17 Women's Championship are cancelled. Furter decision on all other OFC competitions for 2020 will be made by 31 July 2020.

OFC has filed a claim on 9 May 2019 in the High Court to recover money from nine individuals and companies previously involved with the Home of Football project and the claim is actively being progressed.

An application has been made, on 26 May 2020, in the New Zealand High Court by a third party, to enter an arbitration award to which OFC was a party, as a judgement under Arbitration Act 1996.

2019 \$	2018 \$
60,016	50,401
114,096	53,214
432,614	-
606,726	103,615

2019 \$	2018 Ş
13,943,769	6,085,282
262,727	1,411,003
533,401	1,560,323
149,013	114,410
205,074	358,953
69,987	59,455
15,163,971	9,589,426

2019 \$	2018 \$
3,123,167	4,113,009
9,492,901	2,323,563
84,963	61,324
2,490,589	4,894,895
15,191,620	11,392,792

At balance date capital commitments of \$508k(2018: \$583k) existed. All capital commitments below are related to Home of Football Project. OFC paid



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Qualified Core



