The introduction of 1 ½ spots at FIFA World Cup 2026 has a direct impact on football development and OFC’s vision.

**STRATEGIC GOALS**

- To leave a legacy
- Competitive Member Associations at OFC Competitions
- Competitive OFC teams at FIFA World Cups

**WHAT**

- To use football as a tool for social, educational and cultural development so that it gives people a future perspective and opportunities for growth in the Oceania region

**WHY**

- By fostering the passion for football
- By enhancing social and cultural awareness
- By promoting education through football
- By inspiring continuous development
- By organising tailor-made activities, programmes in Member Associations
- By providing opportunities and a pathway for all

**HOW**

**ACTIVITIES**
COMPETITION by 2026...

FIFA/OFC/MA competition alignment
Confirmed 4 year OFC competitions calendar
Consistent competition formats
11 MAs in every OFC competition
OFC-accredited MA staff at all competitions
MA staff representation at FIFA events
# COMPETITIONS strategy 2019-22

‘To inspire best performances, linking the OFC competition pathways to the world stage’

## WHAT WE DO

### ACTIVITIES
- OFC World Cup Qualifiers Men
- OFC Nations Cup Men & Women
- OFC Nations League (new proposal)
- OFC Champions League
- OFC Olympic Qualifier Men & Women
- OFC U-19 Men & Women
- OFC U-16 Men & Women
- OFC Futsal Nations Cup
- OFC Futsal Champions League
- OFC Futsal Youth Tournament Men & Women
- OFC Beach Soccer Nations Cup

### CAPACITY BUILDING
- Hosting and event management workshops
- Competition managers’ workshops
- Team manager workshops
- OFC general coordinator workshops

### RESOURCES
- OFC registration and competition management platform (COMET)
- OFC competition management guidelines
- OFC event management guidelines
- OFC hosting requirements
- International match guidelines

### POLICIES
- FIFA Forward regulations
- IFAB Laws of the game
- FIFA Tournament regulations
- FIFA regulations governing international matches
- FIFA regulations on the status and transfer of players
- FIFA Equipment regulations
- OFC Competition regulations
- OFC Club licensing regulations

## HOW SUCCESS WILL BE MEASURED

<table>
<thead>
<tr>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
<th>2026</th>
</tr>
</thead>
<tbody>
<tr>
<td>OFC 4 year competitions calendar published</td>
<td>OFC 4 year competitions calendar published</td>
<td>OFC 4 year competitions calendar published</td>
<td>OFC 4 year competitions calendar published</td>
<td>OFC 4 year competitions calendar published</td>
</tr>
<tr>
<td>2020 competitions calendar with confirmed hosts published</td>
<td>2021-22 competitions calendars with confirmed hosts published</td>
<td>2022-23 competitions calendars with confirmed hosts published</td>
<td>2023-24 competitions calendars with confirmed hosts published</td>
<td></td>
</tr>
<tr>
<td>11 trained MA competition managers</td>
<td>11 trained MA competition managers</td>
<td>11 trained MA competition managers</td>
<td>11 trained MA competition managers</td>
<td></td>
</tr>
<tr>
<td>11 trained MA staff nominated for FIFA events</td>
<td>11 trained MA staff nominated for FIFA events</td>
<td>11 trained MA staff nominated for FIFA events</td>
<td>11 trained MA staff nominated for FIFA events</td>
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</tr>
<tr>
<td>OFC Nations League (new proposal)</td>
<td>OFC Nations League</td>
<td>OFC Nations League</td>
<td>OFC Nations League</td>
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<tr>
<td>OFC Champions League</td>
<td>OFC Champions League</td>
<td>OFC Champions League</td>
<td>OFC Champions League</td>
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<tr>
<td>OFC Olympic Qualifier Men</td>
<td>OFC Olympic Qualifier Men</td>
<td>OFC Olympic Qualifier Men</td>
<td>OFC Olympic Qualifier Men</td>
<td></td>
</tr>
<tr>
<td>OFC U-16 Women</td>
<td>OFC U-16 Women</td>
<td>OFC U-16 Women</td>
<td>OFC U-16 Women</td>
<td></td>
</tr>
<tr>
<td>OFC Futsal Nations Cup</td>
<td>OFC Futsal Nations Cup</td>
<td>OFC Futsal Nations Cup</td>
<td>OFC Futsal Nations Cup</td>
<td></td>
</tr>
<tr>
<td>OFC Futsal Champions League</td>
<td>OFC Futsal Champions League</td>
<td>OFC Futsal Champions League</td>
<td>OFC Futsal Champions League</td>
<td></td>
</tr>
<tr>
<td>OFC Futsal Youth Tournament Men &amp; Women</td>
<td>OFC Futsal Youth Tournament Men &amp; Women</td>
<td>OFC Futsal Youth Tournament Men &amp; Women</td>
<td>OFC Futsal Youth Tournament Men &amp; Women</td>
<td></td>
</tr>
</tbody>
</table>
Club licensing in all MAs
Minimum 6 month youth/senior competitions
4000+ men’s & women’s matches
All national league clubs with grassroots/youth teams
204 licensed club administrators
CLUBS & LEAGUES strategy 2019-22

‘To promote football through clubs and leagues, giving people a future perspective and opportunities for growth’

WHAT WE DO

ACTIVITIES
- Grassroots festivals and tournaments
- Regional and national youth leagues
- Regional and national senior leagues

CAPACITY BUILDING
- Foundation administration courses
- MA administration certificates
- OFC administration licences
- Club licensing workshops
- Event management workshops

RESOURCES
- Player development curriculum
- Club licensing resources
- Administration course resources
- Guidelines and resources for all events and competitions
- Infrastructure minimum requirements
- Infrastructure upgrading
- Football equipment

POLICIES
- Club licensing regulations
- MA standardisation and competition regulations
- Players, coaches, referees, administrators statutes
- OFC league and club monitoring and evaluation
- FIFA Forward regulations

HOW SUCCESS WILL BE MEASURED

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>ACTIVITIES</td>
<td>1 OFC Clubs and leagues officer</td>
<td>7 MAs with club licensing regulations approved by OFC and endorsed by FIFA</td>
<td>9 MAs with club licensing regulations approved by OFC and endorsed by FIFA</td>
<td>11 MAs with club licensing regulations approved by OFC and endorsed by FIFA</td>
</tr>
<tr>
<td></td>
<td>11 MAs club licensing managers</td>
<td>Minimum 18 matches male, 14 matches female per team in senior regional or national leagues</td>
<td>Minimum 21 matches male, 17 matches female per team in senior regional or national leagues</td>
<td>Minimum 24 matches male, 20 matches female per team in senior regional or national leagues</td>
</tr>
<tr>
<td></td>
<td>MAs Competition assessment/strategy</td>
<td>Minimum 6 months national or regional league duration for male and female</td>
<td>Minimum 6 months national or regional league duration for male and female</td>
<td>Minimum 6 months national or regional league duration for male and female</td>
</tr>
<tr>
<td></td>
<td>11 Introduction to MA club licensing courses – 102 national league club representatives involved</td>
<td>Minimum 14 matches boys and girls per team in youth regional or national leagues</td>
<td>Minimum 17 matches boys and girls per team in youth regional or national leagues</td>
<td>Minimum 20 matches boys and girls per team in youth regional or national leagues</td>
</tr>
<tr>
<td></td>
<td>11 MAs youth regional or national leagues</td>
<td>Minimum 6 months national or regional league duration for youth boys and girls</td>
<td>Minimum 6 months national or regional league duration for youth boys and girls</td>
<td>Minimum 6 months national or regional league duration for youth boys and girls</td>
</tr>
<tr>
<td></td>
<td>11 MAs male and female senior regional or national leagues</td>
<td>11 Refresher MA club licensing courses – 102 national league club representatives involved</td>
<td>11 MA club licensing courses – 102 national league club representatives involved</td>
<td>11 Refresher MA club licensing courses – 102 national league club representatives involved</td>
</tr>
<tr>
<td></td>
<td>11 Administration licence courses – 102 national league club representatives involved</td>
<td>11 Administration licence courses – 102 national league club representatives involved</td>
<td>11 Administration certificate courses – 102 national league club representatives involved</td>
<td>11 Administration licence courses – 102 national league club representatives involved</td>
</tr>
<tr>
<td></td>
<td>11 Administration certificate courses – 102 national league club representatives involved</td>
<td></td>
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</tr>
</tbody>
</table>

2026
OFC coaching convention

262 courses

1935 new coaches

1067 OFC licences

29 qualified coach educators

by 2022...
EDUCATION strategy 2019-22

‘To leave a legacy in football through high quality educational opportunities’

WHAT WE DO

ACTIVITIES
- Courses in all categories of football
- Grassroots / youth / senior coaching
- Goalkeeper coaching
- Futsal coaching
- Conditioning course
- Coach educator courses
- Coaching panel meetings
- Seminars, conference and workshops

CAPACITY BUILDING
- Established education pathway
- Increase participation in education
- Recognised accreditation across other member associations and confederations
- Qualified OFC / MAs coach educators

RESOURCES
- Guidelines and resources for all categories of football
  - Grassroots/youth/senior coaching
  - Goalkeeper coaching
  - Futsal coaching
  - Conditioning course

POLICIES
- OFC coaching convention
  - Rules and responsibilities
  - Membership application
  - Course descriptors
  - Evaluation questionnaire

HOW SUCCESS WILL BE MEASURED

<table>
<thead>
<tr>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 OFC Development Officer in each MA</td>
<td>1 OFC Development Officer in each MA</td>
<td>1 OFC Development Officer in each MA</td>
<td>1 OFC Development Officer in each MA</td>
</tr>
<tr>
<td>11 OFC MA Education centres established</td>
<td>11 OFC MA Education centres operational</td>
<td>11 OFC MA Education centres operational</td>
<td>11 OFC MA Education centres operational</td>
</tr>
<tr>
<td>OFC Coaching convention adopted</td>
<td>OFC expert panel appointed</td>
<td>OFC expert panel appointed</td>
<td>OFC expert panel appointed</td>
</tr>
<tr>
<td>425 new coaches</td>
<td>425 new coaches</td>
<td>425 new coaches</td>
<td>425 new coaches</td>
</tr>
<tr>
<td>400 MA-certified participants</td>
<td>300 MA-certified participants</td>
<td>260 MA-certified participants</td>
<td>300 MA-certified participants</td>
</tr>
<tr>
<td>54 OFC-accredited Youth C Licence coaches</td>
<td>210 OFC-accredited Youth C Licence coaches</td>
<td>34 OFC-accredited Youth B Licence coaches</td>
<td>60 OFC-accredited Youth C Licence coaches</td>
</tr>
<tr>
<td>120 OFC-accredited Senior C Licence coaches</td>
<td>11 OFC-accredited Youth B Licence coaches</td>
<td>60 OFC-accredited Senior C Licence coaches</td>
<td>60 OFC-accredited Youth B Licence coaches</td>
</tr>
<tr>
<td>1 FIFA/OFC coach educator course (18 qualified coach educators)</td>
<td>210 OFC-accredited Senior C Licence coaches</td>
<td>13 OFC-accredited A licence coaches</td>
<td>15 OFC-accredited Senior B Licence coaches</td>
</tr>
<tr>
<td>1 FIFA/OFC Technical director seminar</td>
<td>45 OFC-accredited Senior B Licence coaches</td>
<td>11 newly trained coach educators</td>
<td>13 OFC-accredited A licence coaches</td>
</tr>
<tr>
<td></td>
<td>13 OFC-accredited A licence coaches</td>
<td>1 Technical director seminar</td>
<td>11 newly accredited coach educators</td>
</tr>
<tr>
<td></td>
<td>11 OFC-accredited B licence coaches</td>
<td>Bi-annual OFC Coaching conference</td>
<td>1 Technical Directors’ seminar</td>
</tr>
<tr>
<td></td>
<td>12 OFC-accredited Senior B Licence coaches</td>
<td></td>
<td>Bi-annual OFC Coaching conference</td>
</tr>
<tr>
<td></td>
<td>1 OFC-accredited A licence coaches</td>
<td></td>
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<tr>
<td></td>
<td>1 OFC-accredited A licence coaches</td>
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<td></td>
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<tr>
<td></td>
<td>1 OFC-accredited B licence coaches</td>
<td></td>
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<tr>
<td></td>
<td>1 OFC-accredited A licence coaches</td>
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<tr>
<td></td>
<td>1 OFC-accredited A licence coaches</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Player Development by 2022...

110 festivals per year
16100 festival participants
94 development centres
2790 development centres boys & girls
944 active grassroots coaches
PLAYER DEVELOPMENT strategy 2019-22
‘To grow the game and aspire to be competitive and successful’

WHAT WE DO

ACTIVITIES
- Just Play Grassroots programme
- Just Play Skills awards
- Just Play Festivals and tournaments
- Development centres
- Goalkeeping schools
- Grassroots futsal tournaments

CAPACITY BUILDING
- MA grassroots and youth coaching certificates
- OFC Youth coaching licences

RESOURCES
- Guidelines and resources for all technical programmes
- Player and coach registration database

POLICIES
- Club development
- League development
- School football labelling

HOW SUCCESS WILL BE MEASURED

<table>
<thead>
<tr>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>6 Grassroots festivals in MAs (9660 players)</td>
<td>8 Grassroots festivals in MAs (12880 players)</td>
<td>8 Grassroots festivals in MAs (12880 players)</td>
<td>10 Grassroots festivals in MAs (16100 players)</td>
</tr>
<tr>
<td>45 Development centre boys and girls (1320 players)</td>
<td>68 Development centre boys and girls (2040 players)</td>
<td>68 Development centre boys and girls (2040 players)</td>
<td>93 Development centre boys and girls (2790 players)</td>
</tr>
<tr>
<td>90 certified and active Development Centre coaches</td>
<td>136 certified and active Development Centre coaches</td>
<td>136 certified and active Development Centre coaches</td>
<td>186 certified and active Development Centre coaches</td>
</tr>
<tr>
<td>OFC Skill Awards activated in 3 MAs</td>
<td>Minimum 2 youth teams with accredited coach per OFC Champions league qualifying club</td>
<td>Minimum 3 youth teams with accredited coach per OFC Champions league qualifying club</td>
<td>Minimum 3 youth teams with accredited coach per OFC Champions league qualifying club</td>
</tr>
<tr>
<td></td>
<td>OFC Skill Awards activated in 6 MAs</td>
<td>OFC Skill Awards activated in 9 MAs</td>
<td>OFC Skill Awards activated in 11 MAs</td>
</tr>
</tbody>
</table>
GOALKEEPING by 2022...

- 11 goalkeeper development officers
- 25 goalkeeping schools
- 300 goalkeepers developed
- 200 MA-certified goalkeeping coaches
- 105 OFC-accredited goalkeeping coaches
- 22 goalkeeping coach educators
GOALKEEPING strategy 2019-22

‘To highlight the importance of the goalkeeper in the success of OFC teams’

WHAT WE DO

ACTIVITIES
• Goalkeeping DO support
• Goalkeeping schools

CAPACITY BUILDING
• Goalkeeping introduction course
• MA Goalkeeping certificate course
• OFC Goalkeeping licence course
• Refresher course
• Seminar and workshops
• Goalkeeping coach educator course

RESOURCES
• Guidelines and resources for all technical programmes
• Player and coach registration database

POLICIES
• Club development
• League development
• School football labelling
• National team goalkeeper coach

HOW SUCCESS WILL BE MEASURED

<table>
<thead>
<tr>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>7 MA Goalkeeping DOs</td>
<td>11 MA Goalkeeping DOs</td>
<td>11 MA Goalkeeping DOs</td>
<td>11 MA Goalkeeping DOs</td>
</tr>
<tr>
<td>7 Goalkeeping schools</td>
<td>16 Goalkeeping schools</td>
<td>16 Goalkeeping schools</td>
<td>25 Goalkeeping schools</td>
</tr>
<tr>
<td>84 goalkeepers developed</td>
<td>192 goalkeepers developed</td>
<td>192 goalkeepers developed</td>
<td>300 goalkeepers developed</td>
</tr>
<tr>
<td>11 Goalkeeping intro courses</td>
<td>110 coaches introduced to goalkeeping</td>
<td>110 coaches introduced to goalkeeping</td>
<td>110 coaches introduced to goalkeeping</td>
</tr>
<tr>
<td>7 MA Goalkeeping certificate courses</td>
<td>6 MA Goalkeeping certificate courses</td>
<td>6 MA Goalkeeping certificate courses</td>
<td>6 MA Goalkeeping certificate courses</td>
</tr>
<tr>
<td>56 MA certified goalkeeper coaches</td>
<td>48 MA certified goalkeeper coaches</td>
<td>48 MA certified goalkeeper coaches</td>
<td>48 MA certified goalkeeper coaches</td>
</tr>
<tr>
<td>4 OFC Goalkeeping C licence courses</td>
<td>6 OFC Goalkeeping C licence courses</td>
<td>6 OFC Goalkeeping C licence courses</td>
<td>5 OFC Goalkeeping C licence courses</td>
</tr>
<tr>
<td>20 OFC-accredited goalkeeper coaches</td>
<td>30 OFC-accredited goalkeeper coaches</td>
<td>30 OFC-accredited goalkeeper coaches</td>
<td>25 OFC-accredited goalkeeper coaches</td>
</tr>
<tr>
<td>1 FIFA OFC Coach educator course</td>
<td>1 OFC Coach educator course</td>
<td>1 FIFA OFC Coach educator course</td>
<td>1 OFC Goalkeeping B Licence course</td>
</tr>
<tr>
<td>11 OFC trained goalkeeper coach educators</td>
<td>11 OFC-accredited goalkeeper coach educators</td>
<td>11 newly trained OFC goalkeeper coach educators</td>
<td>11 newly accredited OFC goalkeeper coach educators</td>
</tr>
</tbody>
</table>
56 centres of excellence
1680 talented youth players
8 national academies
240 elite youth players
OFC regional academy
Cross-confederation competitions

ELITE FOOTBALL by 2022...
ELITE FOOTBALL strategy 2019-22*

‘To have two teams at FIFA World Cup 2026 and retain two slots in FIFA Youth Men’s World Cups’

WHAT WE DO

ACTIVITIES
- Centre of Excellence
- MA National Academy
- OFC Regional Academy
- Player scholarships
- National teams preparation matches
- National teams development tournaments
- OFC Competitions
- FIFA World Cup
- FIFA Technical Study Group (youth competitions)

CAPACITY BUILDING
- OFC Licences
- Refresher courses
- Seminars and workshops

RESOURCES
- Centre of Excellence guidelines and resources
- National academy guidelines and resources
- Match analysis software
- Confederations cooperation agreements
- High Performance partnerships

POLICIES
- National academy categorization
- Club licensing
- Player, coaches, refereeing, administrator statute

HOW SUCCESS WILL BE MEASURED

<table>
<thead>
<tr>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>• 1 OFC High Performance Manager</td>
<td>• 35 Centres of excellence for boys (1050 players)</td>
<td>• 35 Centres of excellence for boys (1050 players)</td>
<td>• 56 Centres of excellence for boys (1380 players)</td>
</tr>
<tr>
<td>• 27 Centres of excellence for boys (810 players)</td>
<td>• 70 accredited coaches</td>
<td>• 70 accredited coaches</td>
<td>• 92 accredited coaches</td>
</tr>
<tr>
<td>• 54 accredited coaches</td>
<td>• 6 National academies for boys (180 players)</td>
<td>• 6 National academies for boys (180 players)</td>
<td>• 8 National academies for boys (240 players)</td>
</tr>
<tr>
<td>• 4 National academies for boys (120 players)</td>
<td>• 11 Competitive MAs at OFC U19 and U16 championship</td>
<td>• 11 Competitive MAs at OFC U19 and U16 championship</td>
<td>• 11 competitive MAs at OFC U19 and U16 championship</td>
</tr>
<tr>
<td>• UEFA invitation tournament for the 2 OFC U17 World cup representative</td>
<td>• Academy player scholarships for 4 youth talented players</td>
<td>• Academy player scholarships for 8 youth talented players</td>
<td>• Academy player scholarship for 8 youth talented players</td>
</tr>
<tr>
<td>• Conmebol friendship cup invitation for OFC U17 /U20 and senior national teams</td>
<td>• OFC regional academy in Auckland</td>
<td>• 4 Competitive OFC teams at FIFA U17 and U20 World Cup</td>
<td>• OFC regional academy in Auckland</td>
</tr>
<tr>
<td>• 4 competitive OFC teams at FIFA U17 and U20 World Cup</td>
<td>• Technical Study Group for OFC Competitions</td>
<td>• Aspire academy pre-season camp for OFC U17 and U20 World Cup representatives</td>
<td>• Technical Study Group for OFC Competitions</td>
</tr>
<tr>
<td>• Access to InStat in all MAs</td>
<td></td>
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</tr>
</tbody>
</table>

*Girls and women’s elite football are included under ‘Women’s Football’
4830 grassroots participants
837 girls in development centres
33 centres of excellence
660 talented youth players
4 national academies
313 active coaches
Knockout phase at all FIFA Women’s World Cups
WOMEN’S FOOTBALL  strategy 2019-22

‘To increase participation and have competitive member associations at OFC and FIFA competitions’

WHAT WE DO

ACTIVITIES
- Just Play Grassroots and skill awards
- Festivals and tournaments
- Development Centres
- Centres of excellence
- Women’s football visibility programme
- MA National Academy
- OFC Regional Academy
- Player scholarships
- National teams preparation matches
- National teams development tournaments
- OFC Competitions
- FIFA Technical Study Group (youth competitions)

CAPACITY BUILDING
- MA grassroots, youth, senior coaching certificates
- OFC coaching licences
- Seminars and workshops

RESOURCES
- Guidelines and resources for all technical programmes
- Player and coach registration database

POLICIES
- Club licensing
- League development
- School football labelling

HOW SUCCESS WILL BE MEASURED

2019
- 11 Women's development officers
- 1 FIFA/OFC regional women's football development seminar
- 6 Grassroots festivals in MAs with at least 20% girls participation
- 2 specific girls' festivals per MA
- 45 Development centres with at least 20% girl participation
- 90 accredited coaches – at least 20% female (18 female coaches)
- 13 Centres of excellence (260 players)
- 1 National academy (25 players)
- U16/U19 OFC Championship technical report
- Introduction of Women’s Football Day
- Women's football visibility programme launched in 5 MAs

2020
- 8 Grassroots festivals in MA with at least 25% girls' participation
- 2 specific girls' festivals per MA
- 68 Development centres with at least 25% girl participation
- 136 accredited coaches – at least 25% female (34 female coaches)
- 22 Centres of excellence (440 players)
- 2 National academies (50 players)
- 2 Competitive OFC teams at FIFA U17 and U19 World Cup
- Women's football development seminar
- Women's Football Day
- Women's football visibility programme launched in 6 MAs

2021
- 8 Grassroots festivals in MA with at least 25% girls’ participation
- 3 specific girls’ festivals per MA
- 68 Development centres with at least 25% girl participation
- 136 accredited coaches – at least 25% female (34 female coaches)
- 22 Centres of excellence (440 players)
- 3 National academies (75 players)
- 11 Competitive MAs at U16 and U19 at OFC Championship
- U16 and U19 OFC Championship technical report
- Women’s Football Day
- Women’s football visibility programme in 11 MAs

2022
- 10 Grassroots festivals in MAs with at least 30% girls’ participation
- 3 specific girls’ festivals per MA
- 93 Development centre boys and girls with at least 30% girl participation
- 186 accredited coaches – at least 30% female (56 female coaches)
- 33 Centres of excellence (660 players)
- 4 National academies (100 players)
- 2 Competitive OFC teams at FIFA U17 and U19 World Cup
- Women’s football development seminar
- Women’s Football Day
- Women’s football visibility programme in 11 MAs
OFC Futsal Nations Cup
OFC Futsal Champions League
10 national leagues
35000 registered players
310 OFC-licensed futsal coaches
200 certified referees
To reach the knockout phase of the FIFA Futsal World Cup in 2028.

WHAT WE DO

ACTIVITIES
- Grassroots futsal activities
- Regional and national youth futsal leagues and tournaments
- Regional and national men’s and women’s leagues
- Futsal performance centres
- OFC futsal champions league
- OFC youth and senior futsal tournaments
- Futsal coaching courses and workshops

CAPACITY BUILDING
- MA youth and senior futsal coaching certificates
- OFC youth and senior futsal coaching licences

RESOURCES
- Guidelines and resources for all futsal technical programmes
- Player and coach registration database
- Futsal balls and goals

POLICIES
- Futsal club development and licensing
- Futsal tournament and league development
- School of futsal labelling

HOW SUCCESS WILL BE MEASURED

<table>
<thead>
<tr>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>• 6 MAs futsal development officers with an established LTDP</td>
<td>• 8 MAs futsal development officers</td>
<td>• 8 MAs futsal development officers</td>
<td>• 10 MAs futsal development officers</td>
</tr>
<tr>
<td>• 1 FIFA/OFC Futsal development seminar</td>
<td>• OFC futsal nations cup</td>
<td>• OFC futsal nations cup</td>
<td>• OFC Futsal champions league</td>
</tr>
<tr>
<td>• OFC futsal nations cup</td>
<td>• OFC youth tournament men’s and women’s</td>
<td>• OFC youth tournament men’s and women’s</td>
<td>• OFC youth tournament men’s and women’s</td>
</tr>
<tr>
<td>• OFC futsal champions league established</td>
<td>• 8 MA men’s national leagues</td>
<td>• 8 MA men’s national leagues</td>
<td>• 10 MA men’s national leagues</td>
</tr>
<tr>
<td>• 6 MA national men’s leagues</td>
<td>• 4 MA national women’s tournaments</td>
<td>• 4 MA national women’s leagues</td>
<td>• 6 MA men’s national leagues</td>
</tr>
<tr>
<td>• 6 MA youth national tournaments established</td>
<td>• 6 MA youth national tournaments</td>
<td>• 6 MA youth national tournaments</td>
<td>• 6 MA national women’s leagues</td>
</tr>
<tr>
<td>• 6 MAs futsal performance centres (120 players)</td>
<td>• 1 competitive OFC team at FIFA futsal world cup</td>
<td>• 6 MAs futsal performance centres (120 players)</td>
<td>• 6 MAs futsal performance centres (160 players)</td>
</tr>
<tr>
<td>• 12 MA certificate courses</td>
<td>• 6 MAs futsal performance centres (120 players)</td>
<td>• 5 MA certificate courses</td>
<td>• 5 MA certificate courses</td>
</tr>
<tr>
<td>• 120 certified coaches</td>
<td>• 5 MA certificate courses</td>
<td>• 100 certified coaches</td>
<td>• 140 certified coaches</td>
</tr>
<tr>
<td>• 6 OFC licence courses</td>
<td>• 8 OFC licence courses</td>
<td>• 80 licensed coaches</td>
<td>• 10 OFC licence courses</td>
</tr>
<tr>
<td>• 72 licensed coaches</td>
<td>• 80 licensed coaches</td>
<td>• 80 licensed coaches</td>
<td>• 100 licensed coaches</td>
</tr>
<tr>
<td>• 1 FIFA/OFC coach educator course</td>
<td></td>
<td></td>
<td>• OFC Women’s nations cup (4 MAs)</td>
</tr>
</tbody>
</table>
FIFA World Cup semi-finalist
OFC Beach Soccer Nations Cup
6 national tournaments
1000 registered players
150 new coaches
200 certified referees

BEACH SOCCER by 2022...
### BEACH SOCCER strategy 2019-22

‘To win the FIFA Beach Soccer World Cup by 2027’

#### WHAT WE DO

#### ACTIVITIES
- Grassroots beach soccer activities
- Regional and national youth beach soccer leagues and tournaments
- Beach soccer performance centres
- OFC Beach Soccer champions league
- OFC Beach Soccer Nations Cup
- Beach soccer coaching courses and workshops

#### CAPACITY BUILDING
- MA Beach soccer coaching certificate
- OFC Beach soccer coaching licence
- centres – 100 talented players
- 5 MA Certificate courses
- 75 certified coaches

#### RESOURCES
- Guidelines and resources for all beach soccer technical programmes
- Player and coach registration database
- Beach soccer balls and goals

#### POLICIES
- Beach soccer team development
- Beach soccer tournament and league development

#### HOW SUCCESS WILL BE MEASURED

<table>
<thead>
<tr>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>5 MAs Beach soccer development officers with an established LTDP</td>
<td>5 MAs Beach soccer development officers</td>
<td>6 MAs Beach soccer development officers with an established LTDP</td>
<td>6 MAs Beach soccer development officers</td>
</tr>
<tr>
<td>1 Beach soccer development seminar</td>
<td>5 Annual national beach soccer competitions/ tournaments in MAs</td>
<td>1 Beach soccer development seminar</td>
<td>6 Annual national beach soccer competitions/ tournaments in MAs</td>
</tr>
<tr>
<td>5 Annual national beach soccer competitions/ tournaments in MAs</td>
<td>8 MAs Beach soccer performance centres – 120 talented players</td>
<td>6 Annual national beach soccer competitions/ tournaments in MAs</td>
<td>12 MAs Beach soccer performance centres – 180 talented players</td>
</tr>
<tr>
<td>OFC Beach Soccer Nations cup</td>
<td>5 MA Certificate courses</td>
<td>OFC Beach Soccer Nations cup</td>
<td>2 MA Certificate courses</td>
</tr>
<tr>
<td>1 Top 4 finish in FIFA Beach Soccer world cup</td>
<td>75 certified coaches</td>
<td>1 Top 4 finish in FIFA Beach Soccer world cup</td>
<td>30 certified coaches</td>
</tr>
<tr>
<td>6 MAs Beach soccer performance centres – 90 talented players</td>
<td>Launch of MA Beach soccer coaching certificate</td>
<td>12 MAs Beach soccer performance centres – 180 talented players</td>
<td>1 beach coach educator course</td>
</tr>
<tr>
<td>1 FIFA/OFC beach coach educator course</td>
<td>1 FIFA/OFC beach coach educator course</td>
<td>6 OFC beach soccer coach educators</td>
<td>6 OFC beach soccer coach educators</td>
</tr>
<tr>
<td>6 OFC beach soccer coach educators</td>
<td>2 MA Certificate courses</td>
<td>3 MA Certificate courses</td>
<td>45 certified coaches</td>
</tr>
<tr>
<td>30 certified coaches</td>
<td>1 beach coach educator course</td>
<td>1 Regional OFC Beach Soccer coaching licence</td>
<td>12 licensed coaches</td>
</tr>
</tbody>
</table>
FIFA World Cup trios
Confederation exchange programme
1975 trained referees
1130 OFC-accredited referees
200 OFC-accredited futsal/beach soccer referees
88 OFC-accredited referee instructors & assessors
To increase participation and improve performance at all levels

WHAT WE DO

ACTIVITIES
- Courses in all levels of refereeing, for all football categories (football, futsal, beach soccer): refereeing/refereeing instructor/refereeing assessor
- Seminars, conference and workshops
- Refereeing school
- Referee exchange programme

CAPACITY BUILDING
- Established education pathway
- Increase and retain participation in refereeing
- Recognized accreditation across other member associations and confederations
- Qualified OFC / MAs refereeing instructors and assessors

RESOURCES
- Guidelines and resources for all levels of refereeing, for all football categories (football, futsal, beach soccer)
  - Refereeing
  - Refereeing instructor
  - Refereeing assessor

POLICIES
- IFAB Laws of the game
- OFC refereeing policy
  - Rules and responsibilities
  - Membership application
  - Course descriptors
  - Evaluation questionnaire

HOW SUCCESS WILL BE MEASURED

<table>
<thead>
<tr>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>2 OFC Referee Development officers</td>
<td>11 MAAs with minimum 2 accredited referee fitness instructor, futsal/beach soccer</td>
<td>11 MAAs with minimum 3 accredited referee fitness instructor, futsal/beach soccer</td>
<td>11 refereeing schools – 160 referees</td>
</tr>
<tr>
<td>11 MAAs referee development officers</td>
<td>6 Refereeing schools – 90 referees</td>
<td>8 Refereeing schools – 120 referees</td>
<td>500 participants introduced to refereeing</td>
</tr>
<tr>
<td>11 MAAs with accredited referee fitness instructor, futsal/beach soccer instructor</td>
<td>500 participants introduced to refereeing</td>
<td>285 OFC-accredited referees</td>
<td>285 OFC-accredited referees</td>
</tr>
<tr>
<td>4 Refereeing schools – 60 referees</td>
<td>285 OFC-accredited referees</td>
<td>500 participants introduced to refereeing</td>
<td>50 certified referees in futsal/beach soccer</td>
</tr>
<tr>
<td>475 participants introduced to refereeing</td>
<td>50 certified referees in futsal/beach soccer</td>
<td>285 OFC-accredited referees</td>
<td>82 OFC-accredited referee instructors and assessors</td>
</tr>
<tr>
<td>275 OFC-accredited referees</td>
<td>62 OFC-accredited referee instructors and assessors</td>
<td>50 certified futsal/beach soccer referees</td>
<td></td>
</tr>
<tr>
<td>50 certified referees in futsal/beach soccer</td>
<td></td>
<td>23 OFC-accredited referee instructors and assessors</td>
<td></td>
</tr>
</tbody>
</table>
OFCC medical officer
22 qualified MA medical personnel
102 clubs with qualified first-aid staff
11 medically equipped technical centres
Doping control at OFC competitions
**MEDICAL strategy 2019-22**

‘To promote well-being in Oceania through the prevention and treatment of football injuries’

## WHAT WE DO

**ACTIVITIES**
- Medical Long-term plan
- Doping control testing
- Football for health programme
- Medical examination for players, referees and coaches

**CAPACITY BUILDING**
- Medical courses and workshops
- Football injury prevention programme
- Medical screening and rehabilitation courses

**RESOURCES**
- Medical didactic resources
  - First-aid curriculum
- E-learning resources
- Medical facilities
- Medical equipment
  - First-aid kit
  - Strapping tapes
  - Ice boxes

**POLICIES**
- OFC competition regulations and club licensing

## HOW SUCCESS WILL BE MEASURED

<table>
<thead>
<tr>
<th>2019</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 OFC Medical officer</td>
<td>11 MAs technical centres supplied with appropriate medical equipment</td>
<td>11 MAs medical long-term plan</td>
<td>11 MAs medical long-term plan</td>
</tr>
<tr>
<td>OFC Medical long-term plan</td>
<td>11 Introduction to sports medicine courses – 102 club representatives (1 person per club)</td>
<td>11 sports medicine certificate courses – 102 club representatives (1 person per club)</td>
<td>11 Introduction to sports medicine courses – 102 club representatives (1 person per club)</td>
</tr>
<tr>
<td>11 key medical persons in MAs to be identified</td>
<td>Doping control education at all OFC youth and senior competitions</td>
<td>Medical examination for all players, referees and coaches at all MAs national competitions</td>
<td>Medical examination for all players, referees and coaches at all MAs national and regional competitions in all categories of football including futsal and beach soccer.</td>
</tr>
<tr>
<td>MA partnerships with health programme providers</td>
<td>Content developed for sports medicine</td>
<td>Doping control implemented at OFC youth and senior competitions</td>
<td>Doping control at all OFC youth and senior competitions</td>
</tr>
<tr>
<td>1 FIFA/OFC medical officer course – 11 key medical instructors trained</td>
<td>1 FIFA OFC medical officer refresher course – 11 key medical instructors trained</td>
<td>1 FIFA OFC medical officer course – 11 key medical instructors trained</td>
<td>1 FIFA OFC medical officer refresher course – 11 key medical instructors trained</td>
</tr>
<tr>
<td>1 defibrillator and first aid kit in each MA academy (1 in OFC)</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

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